

REGIONAL CENTRE FOR URBAN & ENVIRONMENTAL STUDIES, LUCKNOW

(MINISTRY OF HOUSING & URBAN AFFAIRS, GOVT. OF INDIA)

NEWSLETTER

(Quarterly Publication) January—March 2020

Adjacent Registrar's Office, Lucknow University Campus, Lucknow, Uttar Pradesh- 226007. Phone: 0522-2740108, 2740165 E-mail: rcueslucknow@gmail.com Website: www.rcueslucknow.org



Regional Centre for Urban & Environmental Studies (RCUES) Lucknow is one of the four centers in the country established by the Ministry of Housing and Urban Affairs, Government of India at Lucknow in the year 1968. The Regional Centre provides expertise, advisory services & consultancy services to urban local bodies and Parastatals. The Centre has completed its 50 glorious years and continues to perform its activity as Centre of Excellence.

Sri Durga Shankar Mishra, IAS,

Secretary,

Ministry of Housing and Urban Affairs, Government of India and Chairman National Review & Monitoring Committee, RCUES Lucknow

Shri Deepak Kumar, IAS

Principal Secretary, Housing & Urban Planning Department, Urban Development, Urban Employment & Poverty Alleviation Department, Govt of Uttar Pradesh and Chairman, Governing Council, RCUES Lucknow

Chief Editor: Dr. Nishith Rai, Director

Publication Officer: Ms. Rachna Rishi

Building Capacities of City Managers for Achieving Good Urban Governance

INTEGRATED ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL OFFICIALS OF UTTAR PRADESH UNDER AMRUT

BACKGROUND:

In order to strengthen capacities of Urban Local Bodies. States and other stakeholders, the Ministry of Housing and Urban Affairs (MoHUA) been implementing has the Individual Capacity Building under its flagship mission of AMRUT. For efficiently implementing the following other flagship missions of the Ministry, a new Integrated Capacity Building Framework covering all urban Missions was designed and launched. RCUES Lucknow is one of the empaneled Training Entity for rolling out Integrated Orientation Training Programme for Municipal Functionaries of Uttar Pradesh.

The Orientation Programme covers the critical aspects of all the Urban Missions. In this context 2 Integrated Orientation Training Programme for Municipal Officials of Uttar Pradesh under AMRUT mission were conducted in this quarter.

ABOUT THE TRAINING

The three day training focused on the the development issues caused due to increasing urbanisation and discussed the strategies to be

LIST OF INTEGRATED ORIENTATION TRAINING PROGRAMME FOR MUNICIPAL FUNCTIONARIES OF UTTAR PRADESH UNDER AMRUT

Date	No. of Participants
06-08 February, 2020	25
13-15 February, 2020	26

opted in order to promote sustainable urban growth through organised planning, development and governance. Further detailed discussions about the AMRUT programme - the thrust areas under AMRUT, Reforms, Service Level Benchmarks (SLB), Service Level Improvement Plan (SLIP), State Annual Action Plan (SAAP), Funding Pattern, Capacity Building etc were carried out. The participants were briefed about the different missions/schemes of Ministry of Housing and Urban affairs (MoHUA) and their convergence.

The participants were made aware of various issues and challenges in the urban sector and emphasize on the role and convergence of various missions addressing the challenges.



Introductory session chaired by Er A K Gupta, Additional Director, Dr Anjuli Mishra, Joint Director and oDr Alka Singh, Deputy Director, RCUES Lucknow



Participants during training session

The main aim of the orientation workshop is to sensitize the participants of various programmes/missions and identifying the key areas for capacity building under the Capacity Building for Urban Development Project through Training Needs Assessment.

KEY OBJECTIVES

- Understanding the impact of inadequate urban services and its challenges faced by the cities
- Strengthening knowledge of municipal functionaries for implementing projects with convergence under existing schemes and



Participants during site visit

missions

- Generating awareness about the innovative approaches leading to sustainable urban cities
- Knowledge of effective and sustainable solutions for achieving service level benchmarks in the trust areas

PARTICIPATION

Overall 51 officials participated in the programmes, the participants included officials of ULBs from Administration, Engineering & Finance wings.

COORDINATION

The programmes were coordinated by Dr. A. K. Singh, Assistant Director, RCUES, Lucknow.

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INTEGRATED ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF UTTAR PRADESH UNDER AMRUT

BACKGROUND

The capacity of nations to pursue their economic and social goals depends on their ability to govern their cities. In order to strengthen capacities of Elected Representatives the integrated capacity building programme covers all Missions viz. Atal Mission for Rejuvenation and Urban Transformation (AMRUT), Swachh Bharat Mission (SBM), National Urban Livelihood Mission (NULM), Housing for All (HFA), Pradhan Mantri Awas Yojana (PMAY), & HRIDAY. To enhance the functional knowledge, improve the skills and change the attitude of elected representatives. nine two days Orientation Training Programmes for Elected Representatives of ULBs of Uttar Pradesh was organized by RCUES, Lucknow in this quarter.

KEY OBJECTIVES

The main objectives of the programme were:

- To discuss AMRUT reforms for improving the institutional outcomes with focus on accountability, transparency, efficient service delivery, citizen empowerment and resource mobilization.
- To orient the elected representatives with objectives, components and expected outcomes of the various flagship schemes viz. AMRUT Mission, Swachh Bharat Mission, National Urban Livelihood Mission and Housing for All.
- To share good practices for enhancing the

knowledge and replication of good models.

PARTICIPATION

267 Elected Representatives including Chairman and Ward Members of ULBs of Uttar Pradesh were trained in 11 training programmes conducted during this quarter.

ABOUT THE SESSIONS

Elected representatives were imparted orientation training in which each training Programmes were of two days duration, the pedagogy adopted for elected representatives was innovative and interactive which included class room sessions, site-visits and discussions with practitioners and experts to share and learn from good practices for enhancing the knowledge and replication of good models.

During the Orientation Training Programmes the elected representatives were made aware of decentralized governance system, emerging problems and challenges in urban governance due to rapid urbanization and functioning of urban governments. The session covered needs of basic urban infrastructure creation that has a direct link to provision of better services to people like water supply, sewerage, drainage, urban transport and green spaces/parks with the Atal Mission for specific focus on Rejuvenation and Urban Transformation (AMRUT) emphasis on mission coverage, components, programme management structure,



Participants during the training session

fund allocation, execution, appraisal, implementation, monitoring process and reforms under AMRUT.

Convergence of different mission at the ULB level is essential and the elected representatives play very important role in the convergence. This training familiarize the participants with the concept, approaches, rational of convergence, steps, stages, task, activities and opportunities for achieving convergence with the central and state government schemes.

Sanitation agenda has been at the forefront of development in India. Swachh Bharat Mission was discussed during the training programme with emphasis on access to safe and sustainable Elimination for all. sanitation of open defecation, Eradication of Manual Scavenging, Modern and Scientific Municipal Solid Waste Management. Behavioral change regarding healthy sanitation practices and awareness about sanitation and its linkage with public health was also discussed. The Elected representatives were able to understand the need to create an enabling environment for private sector and community participation for achieving the Swachh Bharat Mission goals.

The Housing for All Mission for urban areas was also discussed. The training focused on identification of actual beneficiaries for providing houses to all eligible families under the Mission. During the session the elected representatives were very curious to know the Eligibility criteria, components and other implementation related details of the scheme, which were discussed in details.

Reforms in urban sector are an important aspect which was discussed during the training. Rationale, importance and need of urban reforms were discussed. The process and status of urban reforms implementation through board and role of elected representatives was discussed Skill up-gradation for better livelihoods opportunities in urban areas is essential for overall sustainable development in cities. The urban poor in general lacks the required skills for harnessing the income generating opportunities available locally. In view of this the orientation training programme

LIST OF INTEGRATED ORIENTATION TRAINING PROGRAMME FOR ELECTED REPRESENTATIVES OF UTTAR PRADESH UNDER AMRUT

Date	No. of Participants
17-18 January, 2020	32
20-21 January, 2020	31
22-23 January, 2020	43
27-28 January, 2020	19
04-05 February, 2020	21
06-07 February, 2020	39
10-11 February, 2020	29
12-13 February, 2020	32
17-18 February, 2020	21

also focused on the National Urban Livelihoods Mission which is committed to providing livelihoods to the urban poor through a combination of skill enhancement. selfemployment, social security and institutional development. The discussions which the elected representatives focused on providing livelihoods to the urban poor, shelter and basic facilities for the homeless, designated street vending zones and vendor's markets, credit facilities and social security convergence for street vendors and urban poor. The mission coverage, components, components programme management sub structure. fund allocation, Implementation Strategy, execution and monitoring process under DAY-NULM were discussed.

EXPOSURE VISITS

Exposure visits to best practices is an integral part of the orientation training programmes for elected representatives. With the objective of sharing and learning from good practices for enhancing the knowledge and replication of good models the elected representatives were taken for exposure visits to decentralized solid and liquid waste treatment models. The elected representatives had elaborate discussion with the practitioner. The Model House Park project of Lucknow was initiated by active participation of the citizens and ward member. This visit was a peer learning among the elected representatives which was very fruitful. The participants were



Participants during the exposure visit

also taken to a Bio Gas Digester Plant which is an innovative model of the state government for generating gas through treatment of animal shelter waste along with liquid waste at Kanha Upvan, Lucknow.

COORDINATION

The training programmes were jointly coordinated by Dr. Anjuli Mishra, Joint Director, Mr. Himanshu Chandra, Assistant Director, RCUES, Lucknow.

STATE LEVEL WORKSHOP ON ENGENDERING BUDGETS AND GENDER INCLUSIVE URBAN DEVELOPMENT

BACKGROUND

Inclusive urban planning and development is gaining momentum in the context of economic liberalization, globalization and new policy regime. In 1984, Austria introduced the first gender budget. Taking budgets as essential instruments for promoting gender equality, pioneering analysis of the impact of public budgets on gender relations was carried out. Since then, more than 90 countries have adopted gender budgeting as a tool for women empowerment and engendering development. In India too, many states, local governments, corporate houses and private agencies have initiated gender budgeting and have introduced specific policies, programmes and schemes for gender mainstreaming. programmes and schemes for gender mainstreaming. In view of the above, a three -day state level workshop was organized under the auspices of Ministry of Women and Child Development, Government of India, by RCUES, Lucknow on February 06-08, 2020 at Raipur, Chhattisgarh to discuss and deliberate on pertinent issues of engendering urban development and gender budgeting.

KEY OBJECTIVES

- To review the rationale of the gender budgeting as a tool for women's empowerment and also to discuss strategic framework of gender budgeting activities;
- To examine the policy initiatives, programmes, schemes and projects for gender mainstreaming and gender inclusive urban development in India;
- To discuss the tools of gender budgeting at state level and also share experiences of different states;
- To examine the problems, constraints and difficulties in gender budgeting at different levels;
- To discuss the role of various stakeholders and key players in gender budgeting;
- To examine the scope of gender budgeting in different sectors of economy, particularly in departments and ministries of centre and state governments;
- To suggest measures for empowering women



Shri R. K. Dongre, Deputy Director SUDA, Government of Chhattisgarh, lighting the inauguration lamp



Participants of the programme

and gender budgeting exercises.

ABOUT THE WORKSHOP

In view of the objectives of the workshop, programme schedule was prepared. The programme was divided into different technical sessions including engendering urban development, governance, theoretical, legal and policy perspective of women empowerment, gender budgeting ,analysis of gender budgets , women centric policies, programmes, and schemes, planning for urban infrastructure development and delivery of civic services etc.

PARTICIPANTS

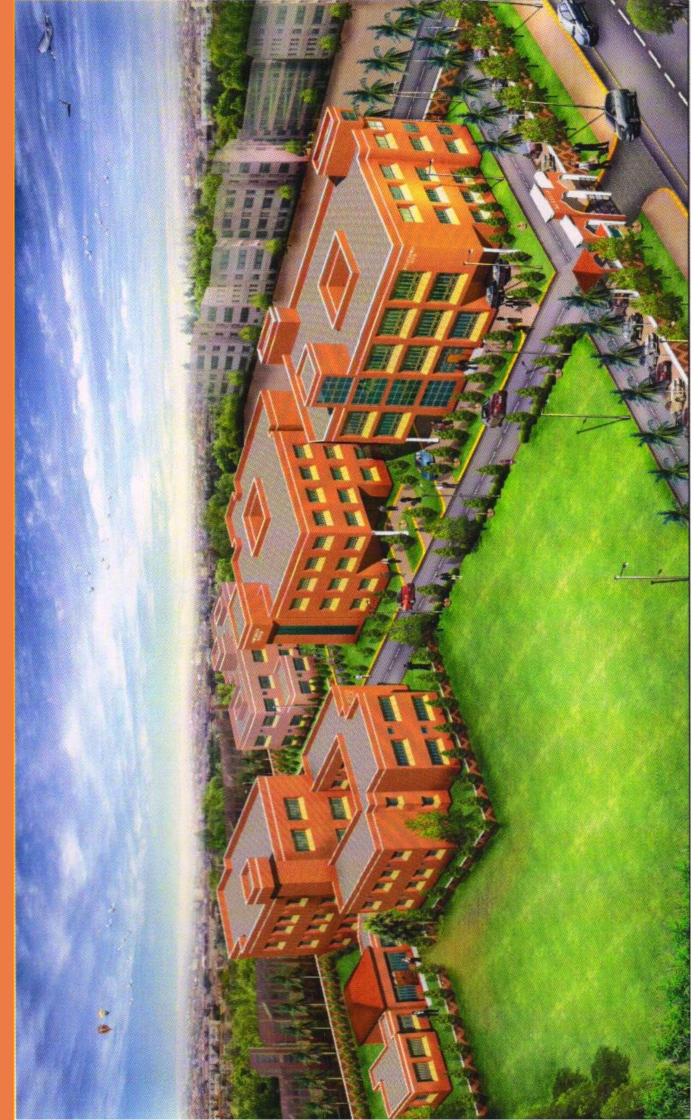
In total 70 municipal officials from urban local bodies and parastatal bodies of the state attended the workshop.

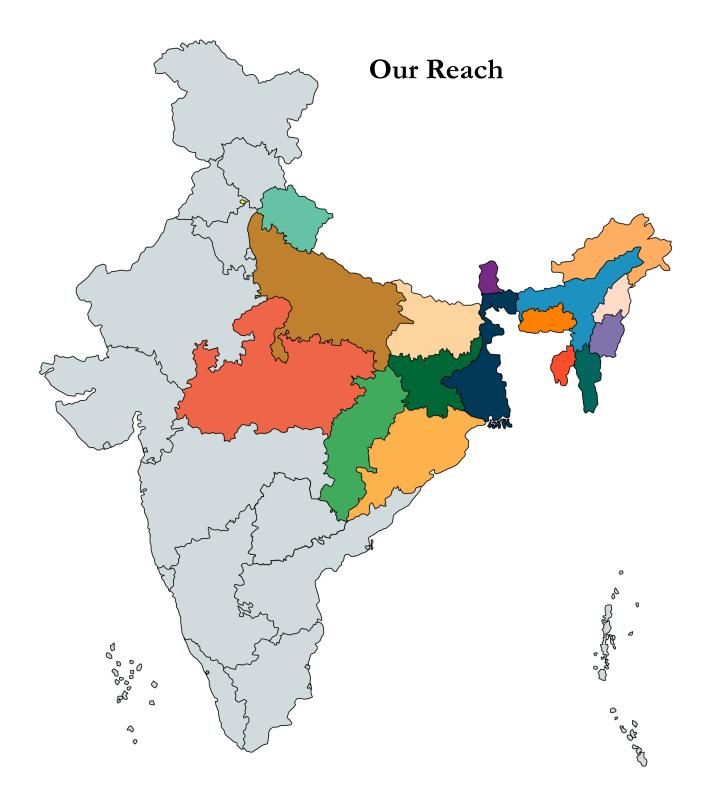
COORDINATION

Dr. A.K. Singh and Dr. Nasruddin, Assistant Directors, RCUES, jointly coordinated the programme.









For further details contact:

Regional Centre for Urban & Environmental Studies, Lucknow Adjacent Registrar's Office, Lucknow University Campus, Lucknow, Uttar Pradesh- 226007 Ph: 0522-2740-165, 2740-382, Fax: 0522-2740-165 Email: rcueslucknow@gmail.com www.rcueslucknow.org

क्षेत्रीय नगर एवं पर्यावरण अध्ययन केन्द्र, लखनऊ

(आवासन एवं शहरी कार्य मंत्रालय, भारत सरकार) लखनऊ विश्वविद्यालय परिसर, कुलसचिव कार्यालय के समीप, लखनऊ २२००७ फोन: 0522–2740–165 (टेलीफैक्स), 2740–382 rcueslucknow@gmail.com www.rcueslucknow.org