

Annexure 1

Details of Consultations held with Stakeholders

S.	Name	Designation	Department
No.		8	1
1.	Ms. Anita Bhatnagar Jain	Divisional Commissioner	Kanpur
2.	Mr. Anurag Srivastava	District Magistrate	Kanpur
3.	Mr. Badal Chatterjee	Municipal Commissioner	Kanpur Nagar Nigam
4.	Mr. Deepak Kumar	Vice Chairman	Kanpur Development Authority
5.	Mr. Rakesh Singh	Suptd. of Police (Traffic)	Kanpur
6.	Mr. U.N. Tiwari	Addl. Municipal	Kanpur Nagar Nigam
		Commissioner	
7.	Mr. Lalta Prasad Yadav	Chief Engineer	Kanpur Nagar Nigam
8.	Mr. D.S. Tripathi	Nodal Officer,	Kanpur Nagar Nigam
9.	Mr. S.A. Royal	Assistant Engineer	Kanpur Nagar Nigam
10.	Mr. Mukesh Agnihotri	Drawing Suptd. Maps	Kanpur Nagar Nigam
11.	Mr. V.P Jaiswal	Junior Engineer	Kanpur Nagar Nigam
12.	Mr. R.K. Singh	Assistant Engineer, Zone I	Kanpur Nagar Nigam
13.	Mr. R. M. Asthana	Chief Engineer	Kanpur Nagar Nigam
		(Mechanical)	
14.	Ajay Kumar	Executive Engineer	Kanpur Nagar Nigam
15.	M. D. Girdhani	Director	Kanpur Nagar Nigam
16.	Mrs. Shobha Kapur	Secretary	Kanpur Cantonment Board
17.	Mr. Anil Kumar Garg	Chief Engineer	Kanpur Development Authority
18.	Mr. Shivpuri	Assist. Town Planner	Kanpur Development Authority
19.	Mr. M.P. Srivastava	Suptd. Engineer	U.P. Hosing Development Board
20.	Mr. M.C. Tiwari	General Manager	Ganga pollution Control Board, UP Jal Nigam
21.	Mr. Avni Kumar	District Forest Officer	Forest Office, Allen Forest
21.	TVIII TXVIII TXXIII	District Forest Officer	,Nawab Ganj, Kanpur
22.	Mr. S. K. Rajput	General Manager	KESCO
23.	Mr. S.M. Aggarwal	Chief General Manager	KESCO
24.	Mr. S. R. Sachen	Regional officer,	U.P. Pollution Control Board
25.	Mr. B.K. Gupta	Regional Transport Officer	Regional Transport Office
26.	Mr. Manoj Kumar Verma	Conservation Assistant	Dept. of Archeology
27.	Mr. Anoop Bajpai	Project Officer,	District Urban Development
	Will Timoop Bujpur	Troject officer,	Authority
28.	Mr. K.C. Vishwanathan	Chief Executive Officer	U.P. Trade Promotion Authority
29.	Shri Tirth Raj	Addl. Commissioner,	Trade Tax Dept.
30.	Mr. Vijay Kapoor & A.S.	Chairman	Kanpur Industrial Dev. Co-
	Kotwal	General Secretary	operative Estate Ltd.
31.	Mr. Sunil Vaishya	General Secretary	Indian Industries Association
32.	Mr. Anup Asthana	Secretary	Kanpur Builders and Promoters
			Association
33.	Mr. B.K.Bharatiya and	President	Property Dealers and Builders
	Rajiv Bharatiya		Association



KANPUR City Development Plan (CDP)

34.	Mr. Vijay Pande	Mahamantri	U.P. Hotel and Restaurant
			Association
35.	Mr. Mohanlal Chandani	President	Hotel and Restaurant
			Association
36.	Dr. I.C. Gupta	President	Merchant Chamber of
	A.K. Sinha (11)	Secretary	Commerce
37.	Mr. Mahesh Jain	President	Chauk Sharafa Vayapar Mandal
38.	Shri Prakash Jaiswal	Minister of State	Home Affairs, Govt. of India
39.	Surinder Mohan Aggarwal	Chairman	U.P.D.E.S.C.O
40.	Mr. Jagender Swarup	MLC	
41.	Mr. Anil Kumar Sharma	Ex. Mayor	Kanpur Nagar Nigam
42.	Mr. Yogendra Mohan	Director	Jagran Group
43.	Mr. Jagdish Yadav	Chairman,	Lok Vikas Mandal, Kanpur
44.	Mr. Rakesh R. Jaiswal	CEO	ECO Frie nds Ngo, Kanpur
45.	Girish Bajpai	Chairman	Pandit Deen Dayal Jan Kalyan
			and Vikas Samiti
46.	Ms. Bimlawati (Bindu)	Leader, CDS society	Raja Pura slum,Kanpur
47.	CDS Members (19)*	Leader	Community Development
			Societies

^{*} Figure in bracket shows the number of participants in the workshop organized at city level



Discussions carried out with Various Stakeholders

Name of the Stake Holder:	Ms. Anita Bhatnagar Jain
Contact No.:	09415117891, 0512-2546100, 2525441
Date of Discussion	15/05/2006, 9/06/06, 4/7/06, 10/7/06
Discussion Team	Mr. D.C. Awasthi, Mr. S.K.Relan and Mr. Pritam
	Kapur and Dr. Vinita Yaday

Discussion Agenda:

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in her view?

Focus Areas

- Roads and Traffic Management
- Improving infrastructure
- Inner Core area development

- As a coordinator of various agencies, which are involved in the management of the city, her vision has guided and shaped the mega strategy of transforming the city of Kanpur by fully leveraging the opportunity provided by JNNURM.
- According to her, industries of yesteryears are no longer the leading industries, in fact
 most of them are sick and lying closed. On the other hand new age industries have not
 come to Kanpur as yet
- Kanpur City needs to improve its infrastructure if it has to gain its pre-eminent economic position. JNNURM is an opportunity for the city to get its act right
- The prioritization of work should be such that we take up projects which will show an impact in a short time. Improving roads and transport is one such priority area.
- Efforts are being made to introduce P-P-P in various areas, but it is difficult to attract many private entrepreneurs for infrastructure projects as they are not convinced of the viability of such projects.
- Kanpur suffers from lack of air connectivity. One lone flight that touches Kanpur is
 inconvenient and hence not popular. The need is to have air connection between
 major trading cities. Earlier there was an air connection between Gujarat and Kanpur.
- Though Kanpur city has sufficient supply of water, many people are not taking water connections as they dig tube wells or hand pumps and use that water. This is depleting the ground water levels and is untreated. Rules should be made to restrict extraction of ground water
- The problems of old and broken water pipes and damaged sewer lines in inner city need urgent attention.
- Past efforts at slums development and rehabilitation have not been entirely successful. The reasons for such failure in the past needs to be understood and strategies, which are demand driven and acceptable to slum dwellers, should be devised.
- It is possible that there may be some overlap between various institutions in Kanpur, but as administrators we have to get the work done, and if one institution is weak, we may try and get the work done by another institution.
- The administration is also keen to tackle the problem of pollution in Kanpur city. For this purpose, we are shortly planning to introduce CNG buses.
- The new master plan which is under consideration of the government of UP has provided for expansion of the city and development of new townships like Gangotri



KANPUR City Development Plan (CDP)

have been planned

- The river front and various ghats should be developed as thousands of people use these ghats. The facility such as bathing facility, lighting should be provided.
- The special focus should be on reforms to make Kanpur Nagar Nigam financially viable.





Name of the Stake Holder:	Mr. Anurag Srivastava
Designation	District Magistrate
Contact No.	0512-2306577 (0), 094155224608
Date of Discussion	20/4/2006
Discussion Team	Mr. P. Kapur, Mr. S.K. Relan, Dr. Vinita Yadav & Mr.
	D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in his view?

Focus Areas

- Roads and Traffic Management
- Underground water depletion
- Water Supply situation
- Ground water recharging
- Improving infrastructure
- Better Governance

- Priority should be given to restore the underground water level which is continuously depleting.
- Due to water usage from down stream of Ganga, water availability for city is less. Keeping this in mind, schemes for water recharge such as water harvesting should be introduced.
- Priority should be given to stop the contamination of ground water
- Managerial problems should be solved through better governance i.e. accountable, efficiency, effective, transparency, participation and usage of e-governance
- There should not be a complete mismatch between electricity demand, its generation and supply
- Efforts should be taken to stop/decrease the increase in population both natural increase as well as migration.
- Road widening, wherever possible, should be on priority.
- Priority should be given to introduce the effective city bus system so that the Tempos related traffic and pollution problems can be minimized.
- Double entry accounting system should be introduced.
- There should be time to time updation of land records.
- While introducing user's charge, interest of people should be taken care and subsidy, if required, should be provided
- The bureaucratic system should have minimum babus.
- In development related departments, minimum one month training should be given to officers.
- Reports submission should be made online
- Fresh recruitment should be such that qualified, experienced and trained staff should be appointed. Some posts should be declared sick and no new recruitment should be held against those posts.
- Different ways should be adopted to augment the financial resources of corporation





Name of the Stake Holder:	Mr. Badal Chatterjee
Designation	Municipal Commissioner
Contact No.:	09415247879, 0512-2546194 (O), 2531215 (R)
Date of Discussion	15/05/2006
Discussion Team	Pritam Kapur, D.C.Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in his view?

Focus Areas

- Roads and Traffic Management
- Inner core Area Development
- Improving infrastructure
- Solid Waste Management

- There is a need for allotment and development of cattle colonies in the outskirts to keep the city clean and hygienic.
- South city should be connected properly with the main city
- Door to door domestic waste should be collected in polythene bags and to be transferred/ transported to final disposal point. There is no need of intermediate dumping grounds.
- Sewerage, which have been broken and mixed with the drains, should be separated to reduce pollution.
- The renovation of sewerage in the inner city should be done using trench less technology.
- Due to encroachments, manholes of sewers and banks of Nalas are not accessible while cleaning nalas by machinery, making the de-silting extremely difficult. Such encroachments must be removed.
- Restoration of financial health of K.N.N. must be top priority as only then K.N.N can discharge its functions properly.
- The staff of KN.N needs to be disciplined so that adhoc or informal permissions given on various accounts are stopped.
- K.D.A must take NOC from K.N.N before sanctioning any new building plans specially in case of construction of high rise buildings.
- Pigs are another nuisance in the city. Earlier there have been quite a few *Abhiyans* (Campaign) to catch loitering pigs and imposing penalty on owners during Ex Mayor time. But still the city is not free of this nuisance. Certain area needs to be allotted to those who are in the profession of pig farming.
- New modern slaughter houses need to be developed outside residential and commercial areas to cater requirement of meat and chicken as old slaughter houses such as one in Bakarmandi contribute to city mess and unhygienic conditions.
- Immediate need is being felt to re-assess all multi-storey complexes, residential cum commercial, ships and other establishments, which have come up in place of old residential bunglows in Civil Lines, Tilak Nagar, Swaroop Nagar, Nawab Ganj and Tax charges need to be managed and imposed on owners of flats, shops, offices, restaurants, hotels, clinics, private hospitals, nursing homes etc.



Name of the Stake Holder:	Mr. Deepak Kumar
Designation	Vice Chairman, Kanpur Dev. Authority
Contact No.:	09415037001, 0512- 2546026 (O), 2526477 (
	R)
Date of Discussion	7/06/06
Discussion Team	Pritam Kapur, D.C.Awasthi, Dr. Vinita
	Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important and what it should focus on?
- What are areas of concern in his view?

Focus Areas

- Roads and Traffic Management
- Old Area Development
- Improving infrastructure

- KDA was conceived as a specialized agency for development of the city and to plan for its orderly growth. Since KNN has its own focus of providing services to the citizens, it is better to have a development authority different from the city corporation
- At present, 3 modes of public-private partnership arrangements are followed by KDA. In first model, government decide the players, land acquisition is done by KDA and given to private builders to develop the land as in the case of HI-tech city where Sahara has got a huge chunk of land. In the second model, KDA do land acquisition, development and disposal by way of selling the plots and constructing EWS housing and in the third model, private builders acquire the land, develop it and dispose it off. In the 3rd model, KDA is encouraging smaller builders, who own 25-50 acre, 50-100 acre and 100-500 acre land, to come in and develop housing projects and for them KDA plays the role of a regulator. However, it is not easy to attract quality builders to come to Kanpur in a big way because of their doubts about viability of their projects.
- In the land acquisition and development done by KDA, differential prices can't be given by KDA that's why too many litigation cases happen whereas private builders purchase the land directly at market price and hence no litigation takes place. The price of land acquisition should be fixed with growth rate of land cost
- For decongesting the inner core area, counter magnet area development, expansion of city towards Bithur and development by Sahara will be major steps.
- The houses which are constructed faraway from the city have remained vacant due to bad planning. The reasons for non-selling of these properties should be assessed and plans to sell them should be made.
- The huge chunk of gram samaj land is lying vacant in the city periphery. The housing for EWS should be built on these lands as EWS merges well with villagers. For this purpose, EWS people should be consulted to decide the area and plan to build housing.
- Government subsidy should be given to EWS people for purchasing the houses and land development.
- KDA has plans to develop new townships and also to develop the belt of 8 kms around the boundary of Nagar Nigam. However, by the time KDA start the land acquisition process, people acquire land in areas earmarked for development and later





- it become an obstacle in orderly and speedy development
- Increasingly the attention of KDA is towards land development and it plans to reduce its involvement in construction of houses except for EWS and LIG





Name of the Stake Holder:	Mr. Rakesh Singh
Designation	S.P. (Traffic)
Contact No.	09415042700
Date of Discussion	14-6-2006
Discussion Team	D.C. Awasthi, Mr. Sanjeev Shukla

- Discussion on JNNURM objectives and vision for the city
- What are areas of concern in their view

Focus Areas

- Traffic related issues
- Improvement in the functioning of transport system
- Better infrastructure Facility

- Railway Line between Kanpur and Farrukhabad divides the city in north and south city and movement of traffic is restricted on railway crossings right from Jarib Chwoki to Kalyanpur on G.T. Road. The ROB's are non-existent and traffic jam is frequently seen at railway crossings all along GT road.
- The tempos and vikrams are plying unabated but these vehicles stop at any place for boarding and alighting the commuters without any check and control which causes traffic nuisance.
- The main trading centres like Naya Ganj, Bansmandi, Hatia etc. need to be shifted to the outskirts minimizing movement of slow moving carts between these trading centres and Transport Nagar.
- The railway godown in city between Jhakarkati ROB and Kanpur Central should be shifted to Panki Railway Yard in the outskirt so that congestion of traffic can be avoided.
- There is need to develop public transport system using CNG buses (108 buses procured by UPSRTC) for deployment in first phase. All old buses (more than 10 years) need to be phased out as these contribute to air pollution and traffic disorder.
- All the tempos and loaders need to be phased out within next two to three years.
- Parking for cars, two-wheelers etc. at 158 identified spots need to be developed by KNN and KDA so that congestion on roads can be removed.
- Parking lots have been spotted at places and need to be developed.
- Presently slow moving animal and manual carting vehicles i.e. 500 Kharkharas, 200 Bhainsa Thela, 350 Hanth Thela, 400 trolleys and 5000 Rickshaws are plying in the city. These needs to be phased out gradually paving way for fast moving vehicles to avoid traffic jams and should be replaced by CNG buses and three wheelers for public transport.
- The staff in Traffic Police Cell is inadequate. Present requirement is of 600 constables whereas sanctioned staff is 400 constables. Out of which only 200 are available for traffic duty. The sanctioned posts need to be filled so that adequate constables could be posted at all strategic points.
- There is requirement of at least 6 ROB's between Jarib Chowki and Kalyanpur and also at Shyam Nagar, Dada Nagar, Govind Nagar and also one running parallel to Govind Puri Railway Bridge.
- NGO's/Community Development Societies need to be involved for creating better traffic sense among the commuters.
- All main Crossings and Tri-sections need to be equipped with traffic lights and glow signs to regulate the movement of traffic. Presently this all is controlled manually.



Name of the Stake Holder:	Mr. U.N. Tiwari
Designation	Add. Commissioner
Contact No.	0512 – 2525792 (R), 2551416 (O)
Date of Discussion	22/4/2006, 15/5/2006
Discussion Team	Mr. S.K. Relan, Dr. Vinita Yadav, D.C.
	Awasthi, Mr. Pritam Kapur

- Status of various items of Reforms Agenda of Govt. of India
- Role and focus of KNN
- What are areas of concern in their view

Focus Areas

- Organizational set up of KNN.
- Update on GIS
- Views on E-Governance
- Steps taken to introduce E-Governance in KNN.
- Activities of KNN
- Improvement in the functioning of KNN
- Exchange of views on various activities of KNN for over all improvement of working of KNN
- Improving infrastructure

- 74th CAA has not been implemented fully. Only State Finance Commissions have been constituted regularly and their recommendations have been more or less accepted.
- City management is a specialized field. Specialized urban management person should be employed at KNN. Municipal Commissioner and Add. Municipal commissioner should be imparted training to manage the municipal affairs. The top officials should be given appropriate time to study the city problems and take corrective steps.
- The following shortcomings are observed in the recruitment system:
 - 20 percent people who are less qualified are getting employed in KNN on the post vacated after their father/mother death. Due to this quality of staff gets deteriorated.
 - No training (for usage of computer as well as for better functioning) has been provided to the Middle level positions and their overall exposure is quite poor.
 Computerization may be introduced and all officers may be provided with computers with inter-connectivity, thereby reducing the babu system to minimum.
 - staff is not self motivated and no decentralization of powers at medium or lower level. For this those officers, who are working with dedication and professionally may be honored periodically to keep them motivated.
 - surplus staff in one activity should be shifted to other to make better use of available manpower
 - VRS may be introduced and no fresh appointment to be made
 - recruitment of middle level positions (tax suptd., J.E., A.E. Revenue Inspector) should be through state service commission
- The status of Municipal Commissioner has been diluted in the last few years which had adversely affected the working of the organization
- Overlapping of different functions carried out by organization takes place.
- Need for updating different type of properties and introduction of user charges
- GIS and MIS needs to be updated for better governance.



Name of the Stake Holder:	Mr. Lalta Prasad Yadav
Contact No.:	09336274223
Date of Discussion	20/4/2006
Discussion Team	Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Roads and Traffic Management
- Old Area Development
- Improving infrastructure

- Maintenance of roads and sewerage should be proper
- Existing roads should be properly maintained as it's not possible to build a new road.
- Development in old area should be carried out keeping in mind the heritage as dismantling is not possible in few areas





Name of the Stake Holder:	Mr. D.S. Tripathi
Contact No.:	0512-2306577 (0), 094155224608
Date of Discussion	21/4/2006
Discussion Team	Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Inter-Institutional Relationships
- Underground sewerage system
- Drainage System

- Sewerage Disposal system should be proper. Direct Sewerage Disposal in rivers i.e.
 Ganga and Pandu river should be stopped
- Sewerage and Drains should be separated from each other. Mixing of sewerage with drains creates problem for the city specially during rainy season
- Priority should be given to connect the drainage with big drains in old area rather than connecting it with sewerage
- Sewerage Treatment Plant should be functional in proper way.
- Houses should not be allowed to build on low land so that water overflow can be avoided.



Name of the Stake Holder:	Mr. S.A. Royal
Contact No.:	09336106521
Date of Discussion	21/4/2006
Discussion Team	Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Finance availability for infrastructure
- Inter-Institutional Relationships
- Efficient Service Delivery
- Sewerage System

- Contractors' payment should be done on time.
- There should be appropriate fund availability for different infrastructure fac ilities
- Jal Sansthan should stop connecting the sewerage system to drains and rather improve the sewerage connections
- Before accepting the transfer of different services of newly developed colonies, KNN
 (roads and drains) and KJS (water and sewerage) should check that they should be
 properly linked with the main lines.
- Proper monitoring should be there at the time of transfer of new developed colonies.
- Other than higher officials, training should also be provided to the lower level officials as they are the one who execute the orders.
- There should be a proper promotion policy. Otherwise the work efficiency gets reduced.
- Inter divisional transfers should be avoided to the extent possible. Person's expertise should be kept in mind before transferring him to any particular department





Name of the Stake Holder:	Mr. Mukesh Agnihotri
Contact No.:	09415477022
Date of Discussion	21/4/2006
Discussion Team	Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Urban Planning Issues
- Inter-Institutional Co-ordination

- Multiplicity of institutions involved in city planning.
- There should be clear cut demarcation betweens functions and financial responsibilities of different organizations involved in planning. Currently, Town and Country Planning Organisation (TCPO) prepare Master Plan whereas zonal plans are prepared by KDA.



Name of the Stake Holder:	Mr. V.P Jaiswal
Designation:	J.E., Kanpur Nagar Nigam
Contact No.:	0935969217
Date of Discussion	21/4/2006
Discussion Team	Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?

Focus Areas

- Smooth Traffic management
- Well planned Parking areas
- Education on Traffic Rules

- Signals should function through solar system
- Proper parking arrangement needs to be made
- Over bridge should be built up.
- Proper flood management plan should be prepared for the city
- People should be made aware about traffic system through television, city cable, hoardings on major crossings
- Schools should have Awareness programs on Traffic rules with school children
- Special funds should be provided for educating people on traffic management.
- Position of Traffic Planner should be created to have specialized staff
- Training about traffic system to various segment of population should be provided
- The staff should be provided incentive such as promotion, increment in pay and recognition in terms of prizes or certification.



Name of the Stake Holder:	Mr. R.K. Singh
Designation:	Assistant Engineer, Kanpur Nagar Nigam
Contact No.:	-
Date of Discussion	21/04/06
Discussion Team	Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Existing Sewerage system
- Co-ordination between different agencies

- Existing sewerage system is quite old and even locating the sewerage lines in old city area is a problem.
- There is a lack of co-ordination between departments.
- Other organizations don't take NOC from KNN while working within their jurisdiction.
- Drains, which are already identified, can be maintained properly.
- The agency, which developed residential colony should take care that level of newly laid sewerage lines should match with the existing lines laid by other organization outside the boundary. For example, sewerage lines lay under GAP and in Usmanpur area
- No proper maintenance of back lanes
- encroachment found as well as filthy back lanes
- In V.I.P roads, side lanes are 6 feet higher than the main roads. This creates problem in cleaning of drains and joining the trunk lines to the main lines
- Difference in ranks of higher officials of different organizations lead to the interdepartmental co-ordination problem.
- Overlapping of functional jurisdiction. There is a separate department called District Rural Engineering Dept. which undertakes/ executes the work allocated under M.P.L.A.D and M.L.A fund scheme.
- Different organizations jurisdiction both area as well as functions should be well defined.



Name of the Stake Holder:	Mr. R. M. Asthana
Designation:	Chief Engineer (Mechanical), Kanpur Nagar
	Nigam
Contact No.:	09839945241
Date of Discussion	05/05/2006
Discussion Team	Dr. Vinita Yadav & D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in his view?

Focus Areas:

- Health & Sanitation
- Solid waste management
- Housing problems

- Modern type Solid Waste Collection centers has been proposed in place of existing old centers
- Mobile bins should be provided at the place where depots are not possible
- Future demand for Bio-medical incinerators should be assessed on the basis of total as well as per capita bio-medical waste generation and as per demand they needs to be installed
- Proper landfill sites needs to be developed.
- Door-to-door waste collection services need to be initiated and their coverage should be increased in phæed manner.
- Instead of slums relocation, they need to be removed and multi-storey structure needs to be developed at the same site and slum dwellers should be allocated the same area which they were occupying. Housing problems–slums should be demolished & 4 storey houses constructed to be provided to the slum dwellers.
- Widening of roads, provision of ample parking places and smooth flow of traffic should be brought about.





Name of the Stake Holder:	Mr. Ajay Singh
Designation:	Executive Engineer, Kanpur Nagar Nigam
Contact No.:	09839025897
Date of Discussion	05/05/2006
Discussion Team	Dr. Vinita Yadav & D.C. Awasthi

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

- Cleanliness
- Transport
- Sanitation

- Open drains should be covered & footpath needs to be defined
- A user friendly system to be introduced for cleanliness of the city
- Develop MRTS & evolve an efficient parking strategy.
- Greenery should be enhanced in the city



Name of the Stake Holder:	Dr. M.D. Girdhani
Designation:	Director, SWM, Kanpur Nagar Nigam
Contact No.:	09935318400
Date of Discussion	20/07/2006
Discussion Team	D.C. Awasthi

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

- Solid Waste Management
- Transport
- Sanitation

- The two tier system should be adopted for collecting the garbage by way of primary collection i.e. sweeping or surface cleaning the roads, cleaning of KC drains and collection of rubbish by hand cart into rubbish depot.
- The secondary collection will be done by tippers and loaders into close rubbish depot. All depots are to be closed by supreme court order as open to sky depots pollute atmospheric air.
- The final disposal should be by way of sanitary land-fill. For the disposal, rew land fill has been arranged at Transport Nagar near Bhunti (46 Hectares) arranged from KDA.
- The solid waste should be treated by any of the following methods such as composting. Vermi Culture Composting, Waste to Energy or any other suitable process. KNN has sing a MoU with IL & FS (Infrastructure leasing and Finance services) for generating energy from solid waste and 15 acre has been allotted near Jajmau Pumping Station. A No-objection certificate is awaited from Airport Authority of India for installation of chimney.
- Bio-medical waste is being treated by two firms namely MPCC (Medical Pollution Control Committee) at Bhauti near Bhimsen Station and at Bithoor. It is estimated that 60 percent of bio-medical will be treated by these two firms and balance 40 percent will be left out but not mixed with domestic waste. The U.P. Pollution Control Board has to act upon this matter.
- The following strategy would be adopted for solid waste disposal:
 - Door to door collection and MoU is being prepared to be signed with Lucknow based NGO for collection of garbage from 2,000 houses in the beginning
 - Waste to Energy will produce RDF (Refuse Derived Pallets) from solid waste. This will give 800-1000 calories when burnt alone. If mixed with residue from tanneries, its caloric value with petroleum waste will generate much more heat to generate electricity. Under this scheme, garbage will be given free of cost and demolition waste @ Rs. 800/- per truck. The demolition material and residue from pallets will go to land fill. By adopting this method, volume of garbage will be substantially reduced thereby land fill can be used for longer period without being filled completely. This will be implemented in two years.
- In the past decade, there have been water born diseases Gastroenteritis etc. in the city but there was no epidemic. Other common diseases are Hepatitis, Jaundice, Malaria and Dengue.



KANPUR City Development Plan (CDP)



Name of the Stake Holder:	Mrs. Shobha Kapur
Designation:	Executive Engineer, Kanpur Nagar Nigam
Contact No.:	0512 – 2381285, 2383600
Date of Discussion	29/07/2006
Discussion Team	D.C. Awasthi

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in her view?

Focus Areas:

- Cantonment Board Act
- Role of Elective members
- Source of Revenue and Expenditure
- Sanitation

- According to her, Cantonment Board Act, 1924 (amended in 1983) is again under amendment wherein the powers of elected members are likely to be withdrawn.
- Board has income from taxes such as house tax, water tax, conservancy tax etc. and non tax such as hoardings, lease rent, registration charge etc.
- Lot of works needs to be done to keep the area clean and to provide basic amenities to its habitants.
- Cantonment Board is in a position to contribute its share of 30 percent from their revenues and also to arrange O&M subsequently.
- Cantonment Board is also in a position to save some amount varying from 1 to 7 crore per year and same goes to reserves to be utilized as per need.



Name of the Stake Holder:	Mr. Anil Kumar Garg
Contact No.:	09415309898
Date of Discussion	19/4/2006, 18/5/2006
Discussion Team	Dr. Vinita Yadav & Mr. D.C. Awasthi

- Inform the Stakeholders on JNNURM Concept
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in their view

Focus Areas

- Roads and Traffic Management
- Housing Sector
- Improving infrastructure
- Water- Equitable distribution
- Improving infrastructure in inner city

- Road widening should be on priority basis.
- Priority should be given to provide additional housing for different Income Groups
- Housing should be provided for Economically Weaker Section and 5 years stay should be made compulsory.
- Proper housing arrangements for Migrant labours should be made
- Priority should be given to River Front Development so that it can be used as tourist and housing place
- Cross sections, intersections, cycle tracks should be developed
- Plantation should be done along with inner roads
- Industries should be shifted outside municipal limits to the area earmarked under Metropolitan Region
- In most commercialized zones, proper traffic management is required
- Tempo should not be allowed in the commercial areas and small buses should be introduced. Bus stands should also be provided
- Steps should be taken to minimize the accidents by removing the bottlenecks at identified 70 black spots
- At Bawana road, only vehicles of shopkeepers and buyer's should be allowed
- Proper parking arrangements should be made
- Traffic signal light should be installed
- Identification of parties to whom identified parking lots can be given for management
- Un-declared slums to be regularized and provide sites and services for poor
- Public transport services to be improved
- To develop the 225 kms of roads including re-surfacing of service roads, street furniture, cross section, removal of encroachments.



Name of the Stake Holder:	Shivpuri
Designation:	Assistant Town Planner, KDA
Contact No.:	-
Date of Discussion	7/6/2006
Discussion Team	Pritam Kapur, D.C. Awasthi, Dr. Vinita
	Yadav

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?
- What are the planning related issues for the city43 in his view?

Focus Areas:

- Infrastructure Provision
- Land Development by K.D.A
- Budgetary provisions in K.D.A

- K.D.A can increase its resources by charging compounding fee from illegal construction, sanctioning of map and through levying of betterment charges.
- Special budgetary powers should be given to K.D.A.
- There should be speedy approval of master plan.
- There is no senior planner posted at Town and Country Planning Dept. (T.C.P.D). The town planner has only one Assist. Town Planner to assist her.
- Mati's master plan has been sanctioned in fifteen days time whereas Kanpur's master plan has been lying with government since March 2003. This reflects that Kanpur is politically neglected city.
- No promotion policy exists at the city level which leads to disappointment among staff.
- There are frequent transfers of top officials which lead to procedural delays in getting the approvals. It should be made mandatory that for 3 years an officer will not be transferred.



Name of the Stake Holder:	M.P. Srivastava
Designation:	Suptd. Engineer
Contact No.:	09415005679
Date of Discussion	2/5/2006
Discussion Team	Mr. S.K Relan, Dr. Vinita Yadav and D.C.
	Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

- Infrastructure Provision
- Housing Development by U.P. Housing Board
- Inter- departmental co-ordination

- Better Inter departmental co-ordination is required for speedy delivery of urban services.
- At the time of handing over of colonies to KNN for maintenance, they should ensure the provision of urban services as per the requirement.
- Time taken in taking NOC from KDA is quite high.
- There should be nodal agency to govern different institutes for faster service delivery.
- Better Road connectivity from Kanpur to Lucknow should be made through Ganga Barrage
- Better Planned Service is required.
- The mechanism to make better provision for water to low income group area and poor areas should be worked out.
- Solid Waste disposal system should be re-designed.
- Better environment management plan for slum bastis.
- Timely preparation and implementation of Master Plans should be give primary importance.
- Clear cut division of KDA and Housing Board jurisdiction
- Strict vigilance to stop encroachment
- Administration needs to be strengthened.



Name of the Stake Holder:	Mr. M.C.Tiwari
Designation:	General Manager, Ganga pollution Control
	Board, UP Jal Nigam
Contact No.:	0512-2545598(o), 09415067456
Date of Discussion	16/5/2006
Discussion Team	Mr. D.C.Awasthi

- Discussion on JNURM objectives and visio n for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Sewage treatment Plants
- Ganga Action Plan Phase-II
- Rain water Harvesting

- U.P. Jal Nigam handed over the STP 130 MLD and 5 MLD and 36 MLD UASB plants at Jajmau to Kanpur Nagar Nigam. Hence forth, KNN will be responsible for running these plants.
- Ganga Action Plan Phase —II for South Kanpur is being revived by G.O. for Rs. 36.00 crore from State Govt. Initially the sanctioned estimate for south city (200 MLD UASB sewage treatment plant at Pandu River, diversion of Sisamau Nala presently flowing to Ganga river, to pandu river; other three Nalas) COD, Ganda Nala and one more Nala, Intermediate pumping stations at Rakhi Man di and Munshi Purwa etc. was Rs. 105.00 crores in 1996 and this budget got enhanced to Rs.250.00 crores approx. in 2006.
- The funds are likely to flow from centre also with input of Rs. 36.00 crore by State Govt, Sewage Line from Munshi Purwa is 2200 mm dia. The project for south city is being handled by Ganga pollution Control Unit under Ganga Action Plan and is likely to kick off after gap of two years.
- The ground water level and water strata have gone down by 7 M in Kanpur city. As such, certain provisions need to be made for rain water harvesting.



Name of the Stake Holder:	Mr. Avni Kumar
Designation:	DFO, Forest Office, Allen Forest Nawab
	Ganj, Kanpur
Contact No.:	09415017227
Date of Discussion	16/05/2006
Discussion Team	Mr. D.C.Awasthi,Dr.Vanita

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Plantation on Road sides
- Conservation of water
- Master Plan

- In the absence of approved master plan of Kanpur, it is difficult to tell where plantation is required and also proposed green belt in the city is not known. This is the biggest hurdle in planning the plantation network in the city. Generally road side plantation is done 6 meter centre to centre in two or three rows depending on the available width.
- There is a sudden fall in water strata in Kanpur. This is cause for worry as further drop will lead to dry up of existing plantation. To avoid this, recharge of ground water through rain water harvesting is strongly recommended.
- Kanpur City and Dehat has 5400 Hectares which cannot be acquired by any department without express permission of the forest department.





Name of the Stake Holder:	Mr. S. K. Rajput
Designation:	General Manager, KESCO
Contact No.:	09839108319
Date of Discussion	03/05/2006
Discussion Team	Mr. S.K Relan, Dr. Vinita Yadav and
	D.C.Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

• Provision of Electricity

- To improve the power sector generation & distribution
- The 70-75 years old under ground cable network is under capacity & worn out. Hence it needs to be replaced.
- Alternative source of supply through alternate breakdown system
- Electricity cable should be in ring form
- Transform should be provided to meet the demand.



Discussion Team	Mr. S.K Relan, Dr. Vinita Yadav, D.C.Awasthi
Date of Discussion	03/05/2006
Contact No.:	9839104005
Designation:	Chief General Manager, KESCO
Name of the Stake Holder:	Mr. S.M.Agarwal

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

- Power supply
- Cleanliness of the city
- Transport upgradation

- Solid waste disposal system for the city should be designed & implemented.
- Fine should be imposed on people for dirtying the city.
- Law & Order situation of the city should be improved.
- Metro should be introduced in the city.
- Chamanganj, Begumganj Electricity system should be improved.
- Current power supply status needs to be improved.
- Only single point supply should be provided.
- Shortage is due to local area infrastructure & losses in transmission & local area theft of power.



Name of the Stake Holder:	Mr. S. R. Sachen
Designation:	Regional officer, U.P. Pollution Control
	Board
Contact No.:	09415405907
Date of Discussion	3/05/2006
Discussion Team	Dr. Vinita Yadav & D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

• Environmental Pollution

- City has to be planned keeping separate place for all type of land-use.
- Industries not to be permitted within the city.
- Road length is much less per capita.
- Direct discharge of city waste into nallahs should be stopped. It needs to be directed to a STP for treatment.
- Strategic plan should be made for flow of rivers continuously. Minimum flow of water to be maintained.



Name of the Stake Holder:	Mr. B.K. Gupta
Designation:	Regional Transport officer, R.T.O.
Contact No.:	09336246790
Date of Discussion	6/06/2006
Discussion Team	Dr. Vinita Yadav & D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in his view?

Focus Areas:

• Traffic related problems

- Roads are in very bad condition. Road width has decreased due to encroachment.
- There is no parking area earmarked in busy markets.
- The number of registered vehicles has increased steeply in last 5 years. There should be different ways to control private vehicles registration. Old and slow moving vehicles should be phased out. After 15 years, vehicle renewal for another 5 years should be banned. One vehicle per family system should be introduced.
- In all the congested pockets, four wheeler entries should be banned and proper parking places should be provided in the vicinity.
- In all the multi-storey buildings, parking arrangement should be made compulsory. Otherwise NOC shouldn't be given.
- Proper signal system should be in place.
- Transport Nagar should be developed with all the basic infrastructure facilities
- The order for 108 CNG buses has been placed and eighteen routes for plying these buses have already been finalized. Thousand new CNG taxi permits have already been given.



Name of the Stake Holder:	Manoj Kumar Verma
Designation:	Conservation Assistant Archeology
Contact No.:	9415092529
Date of Discussion	2/5/2006
Discussion Team	Mr. S.K Relan, Dr. Vinita Yadav and
	D.C.Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

- Important protected monument, religious places and fairs
- Restoration of monuments
- Availability of funds for restoration work
- Better Planning Mechanism
- Traffic Management
- Planning for development
- Financial budget

- Religious fairs viz. Shivratri at Anandeshwar Temple, Navratri at Usmanda Devi Temple, Dussehra mela and Chat Pujan on the bank of Ganga river etc. are organised every year. This lead to the additional burden on the city hence the provision for improved infrastructure and public convenience facilities need to be organised.
- Some restoration work has already taken place on ancient monuments like four temples at Nimbya kheda, compound wall at Bhitargaon Temple, setting of platform, leveling, repair of compound wall at ancient temple of Mahadev, Temple of Phoolwati devi and 50 % work at Katchery cemetery. Still more fund is required to further improve the area
- Steps should be taken to stop encroachment on 100 m prohibited area and 100-200 metre regulated area around the protected monument.
- The protected monument should be strictly monitored to avoid the damage to them.
- Proper planning should be done for Heritage conservation and promotion.
- Better Traffic Management is required as traffic system is quite unsystematic, no traffic signal is functioning and time taken in travel is quite high.



Name of the Stake Holder:	Mr. Anoop Bajpai
Designation:	Project Officer, DUDA
Contact No.:	0512 – 2555284, 09450023939
Date of Discussion	01/5/2006
Discussion Team	Mr. S.K Relan, Dr. Vinita Yadav
	&D.C.Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas:

- Urban poverty
- Programmes for Slums Improvement
- Sanitation issues
- Traffic system
- Roads & transport
- Employment issues

- During National Slum Development Programme (1997-98), many slums have been developed in a short period. Under the scheme, Drainage, roads, lighting has been provided but now as that scheme has been closed it's very difficult to fund the physical infrastructure development in slums.
- At present, only urban self employment training programmes were organized. For men, training for electrician, repairing of radio, T.V., Refrigerator, computer training, motor driving, Mobile Repairing and for female, stitching, parlor, fashion designing etc. is provided.
- Low cost sanitation programme should be adopted in slum areas.
- Roads should be improved.
- Traffic system should be improved. For example there should be complete ban on tempos and rickshaws on main roads and CNG run bus service should be introduced.
- 6-7 railway over bridge needs to be constructed
- Criminal activities in unauthorized colonies need to be checked.
- Existing sewerage lines are quite old. There is no proper leveling and cleanliness of sewerage lines.
- Sewerage lines should be cleaned from time to time and wherever possible should be widened keeping in mind the increased pressure of increase in number of households. Unauthorized occupation of existing sewerage lines, open drains and railway land should be stopped. For example – Katchi Basti Gobind Nagar
- The measures should be adopted to provide better education and mechanism to generate more employment. In slum areas, education and employment level is less. Only 25-30 percent people are educated in slums.



Name of the Stake Holder:	Mr. K.C. Vishwanathan
Designation:	Chief Executive Officer,
	U.P. Trade Promotion Authority
Contact No.:	09839101670
Date of Discussion	10/05/2006
Discussion Team	Mr. D.C. Awasthi

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view?

Focus Areas:

- Industries and their growth
- Power Scenario
- Schemes for Industrial Growth

- Closure of many textile and woolen industries
- Some of the major industries are either closing down or growth is very less whereas small scale industries are prospering.
- Need to bring improvement in the overall power availability as currently power scenario is poor in Kanpur with rostering from 8 to 12 hours per day.
- Poor law and order situation
- There is a need to bring attitudinal change of Govt. Officials for industrial growth.
- Transparent system required while sanctioning loans by financial institutions
- Various schemes, which are introduced by the government for growth of small scale industries, are not implemented in letter and spirit.
- The projects costs are deliberately inflated to reduce the entrepreneur's contribution and also cover hidden costs. The repayment in most of the cases is very difficult.



Name of the Stake Holder:	Shri Tirth Raj
Designation:	Addl. Commissioner, Trade Tax Dept.,
	Avadh Puri
Contact No.:	0512-2581041
Date of Discussion	22-5-2006
Discussion Team	Mr. D.C. Awasthi

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view?

Focus Areas:

- Industries and their growth
- Power Scenario
- Schemes for Industrial Growth

- Presently there is no medium and heavy industry operating in Kanpur Nagar and most of the industries are small scale.
- Unlike history of Kanpur as a Manchester of India, it has a low profile of industrial business and this will remain so in the near future.
- Power scenario in city is poor and long hours of roistering takes place.
- Poor law and order condition (Kidnappings and abduction for ransom)
- There is no air connectivity between Kanpur and Delhi and other major towns.
- Only one five star hotel has been developed.
- Public transport for industrialist such as air conditioned taxis etc is not developed.
- Current state of infrastructure is not congenial for foreign investments and big industrial houses
- For taxation, more and more tax payers are coming for registration. The department is taking different steps for bringing more traders and commercial establishment in the taxation net.



Name of the Stake Holder:	Mr. Vijay Kapoor
Designation:	Chairman, Kanpur Industrial Development
	Co-operative Estate Ltd.
Contact No.:	09336104555
Date of Discussion	7/6/2006
Discussion Team	Pritam Kapur, D.C. Awasthi, Dr. Vinita
	Yadav

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern for industrialists in his view?

Focus Areas:

- Industries and their growth
- Power Scenario
- Schemes for Industrial Growth

- Kanpur Industrial Development Co-operative is one of the biggest industrial estates in U.P. and only a few exists in India. Kanpur is the biggest industrial district in Uttar Pradesh and it has industrial atmosphere.
- There is no assistance from state or central government for small and medium scale industries.
- Most of the government policies are meant for heavy and medium scale industries.
- Now a day's margin has decreased at a faster pace. Due to lack of investment and reduced margins, they are not able to compete with other industries.
- The government policies such as charging excise on MRP from medicines etc. are unfavorable.
- Marketing people want to take maximum benefits whereas manufacturer gets very little margin.
- Out of total tax collected from industrial estate, 60 percent should be spent on the operation and maintenance in the industrial estate itself.
- There exists no co-ordination between KDA, who develop the land and KNN who
 maintains the services.
- Government adopts dual policy for industries.



Contact No. Date of Discussion	09415040829
Discussion Team	Pritam Kapur, D.C. Awasthi, Dr. Vinita Yaday

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern for industrialists in his view?

Focus Areas:

- Industries and their growth
- Power Scenario
- Schemes for Industrial Growth

- Kanpur is old industrial city and is known for its leather (tanneries, saddleries) and plastic industries.
- Kanpur has many industrial estates such as Panki site I to V, Dada Nagar 6 industrial estate, co-operative industries, govt. industrial estate at Panki etc.
- Govt. of U.P. has adopted single table system to issue the licenses for industries.
- The government has to take initiatives to invite big industrialists to set up large scale industries as Kanpur has the locational advantage, resource base and entrepreneurship.
- U.P.S.I.D.C top person should be appointed and posted for minimum 3 years at a particular position and place.
- Industries should receive excise and income tax exemption and rebate on electricity etc.
- There should be air connectivity between Kanpur and other major places and if that is not possible, name of Lucknow airport should be changed as "Lucknow-Kanpur Airport" so that Kanpur can be placed on World Map.
- Air cargo facility should be introduced in Kanpur.
- Out of total industries, 30 percent are in non-confirming areas.
- In Kanpur, different areas are specialized for cloth, machineries, spices, food grains, steel, electric items etc.
- Mainly migration is from Bundelkhand region and eastern U.P.
- More than 7 hours electricity cut is observed in Kanpur city.
- Flyovers are required at C.O.D, Coca cola crossing etc.
- Special drives should be organized to remove encroachments on public roads. Special powers to officers should be given and flying squads should be created to penalize the people with heavy penalty.
 - Railway line passing through the city should be diverted so that chaos on roads and traffic jams can be averted.



Name of the Stake Holder:	Anup Asthana
Designation:	Secretary, Kanpur Builders & Promoters Association
Contact No.:	09935556632
Date of Discussion	01/05/2006
Discussion Team	Mr. S.K Relan, Dr. Vinita Yadav and D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?

Focus Areas :

- Revision & Notification of Master Plan
- Traffic Management
- Housing Development
- Increased power supply
- Public conveniences

- Time taken in preparation of development plans is quite high and Exiting Master plan is quite old. On the basis of old master plan, KDA has issued notices to 42,000 people for land violation as they were not obeying the master plan of 1968. We have put a P.I.L for getting the Master Plan notified immediately.
- The area designated as residential, commercial and industries should be known to the public to stop further violation.
- Total railway crossing between Kalyanpur to Central Railway Station is 17 and frequent
 passage of train and closing of crossings lead to traffic congestion which can be avoided
 by shifting railway from Kalyanpur and to Panki. For example only 2-3 trains passes
 through the Farrukhabad line whereas stoppage is of two hours. This will reduce the
 existing traffic problem and over bridge requirement would be minimized.
- Need to identify new areas to be developed for housing purpose. The existing housing colonies are not linked with the city by good roads, street light and drains.
- Haphazard development is creating chaos.
- Regularization of colonies, which have come up on government land, after charging the regulation fee.
- Single Window system needs to be adopted as in current system a builder has to take approval from 14 departments to get his plan sanctioned. Due to cumbersome approval process, in last 6 month no building plan is passed.
- Under ground parking lots should be created.
- Power generation & its supply for industries should be at subsidized rates.
- Special Economic Zones should be development as it will create new employment opportunities.
- Parks & Amusement Parks should be given on lease to private entrepreneurs for better management.
- National/international Airport should be provided at Kanpur.





Name of the Stake Holder:	Mr. B.K. Bharatiya and Rajiv Bharatiya
Designation:	President, Property Dealers and Builders Association
Contact No.:	09839104726, 0512-2304895
Date of Discussion	06/06/2006
Discussion Team	Mr. D.C. Awasthi & Dr. Vinita Yadav

- Why Kanpur is Important?
- What are areas of concern in his view?
- What are the problems/ issues faced by property associations and industry?

Focus Areas:

- Revision & Notification of Master Plan
- Property Dealers specific problems
- Infrastructure Facilities

- Law and order situation in Kanpur is bad. The steps should be taken to provide clean and safe environment for industrialists and traders.
- Airport is must for the city. Lucknow and Kanpur can be developed on a twin city concept.
- Bridge on Ganga is quite old. It should be rebuilt.
- Out of total tax collected from traders, a percentage should be spent on improving the infrastructure.
- Lack of traffic management and poor regulation of traffic
- Encroachment on public land due to construction of temples and
- Auto rickshaws should be metered.
- Public toilets at market places need to be constructed.
- Cleanliness drive should be organized in various parts of the city.
- Private sector should be involved in the collection of taxes, road development etc.



Name of the Stake Holder:	Mr. Vijay Pande
Designation:	Mahamantri, U.P. Hotel and Restaurant Association
Contact No.:	09415043592, 0512-2381072, 2381430
Date of Discussion	06/06/2006
Discussion Team	Mr. D.C. Awasthi & Dr. Vinita Yadav

- Why Kanpur is Important?
- What are areas of concern in his view?
- What are the problems/ issues faced by hotel industry?

Focus Areas :

- Revision & Notification of Master Plan
- Traffic Management
- Hotel specific problems
- Increased power supply
- Public conveniences

- In master plan, sites for hotel are not earmarked.
- No development authority has taken interest in proper site identification for hotels taking into consideration its approachability, proximity to hotels, industries, railway station etc.
- KDA has submitted its master plan long time ago but it has not been passed by the state government.
- The law and order situation is deteriorating day by day. Security is the major problem for tourists and industrialists visiting Kanpur city.
- In the inner core area, sewerage pipelines are 100 years old. Till now no investment has been made in inner city though authority receive tax.
- There are no fixed timings for electricity cut. For long hours (10-12 hours) electricity cuts are observed.
- Hotel has been declared an industry but no additional benefits have been given to them. That's why our business is not flourishing.
- There is no proper mechanism for solid waste collection and disposal from hotels. Proper dumping sites have not been identified. The segregation of solid waste does not take place.
- Even if no piped water is supplied and an hotelier is getting the water through boring, they have to pay for the piped water supply which is going within 100 meter of their premises.
- The taxes charged from hotels are too many whereas taxes vis-à-vis benefits are too less. For example- The generator license fee, registration fee, water testing fee, weight and measurement fees, luxury tax, music system fee and T.V. fee etc. are imposed on hotels. There should only be one tax and it should be fixed after due consultation with hoteliers so that unnecessary harassment can be stopped.
- Roads should be widened so that traffic can move smoothly. In all the roads, divider should be built.
- Old railway station should me made functional so that city can be less congested.
- Proper enforcement of laws should be there.
- Taxation system should be simplified and some percentage of taxes should be reserved for the benefit of hotel industry.





Name of the Stake Holder:	Shri Mohanlal Chandani
Designation:	President, Hotel and Restaurant Association
Contact No.:	09839900401, 0512-2314776
Date of Discussion	07/06/2006
Discussion Team	Mr. D.C. Awasthi & Dr. Vinita Vaday

- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?
- What are the problems/ issues faced by hotel industry?

Focus Areas:

- Revision & Notification of Master Plan
- Traffic Management
- Hotel specific problems
- Increased power supply
- Public conveniences

- Major problem of Kanpur city is electricity. In Kanpur, 12 to 18 hours electricity cut is imposed which is a great problem for industries especially for hoteliers. Due to this industrialists prefer to stay in Lucknow rather than in Kanpur.
- There is no proper traffic control system in place.
- Too many taxes (13) are imposed on hotels. There should only be single tax imposed on hotels.
- U.P.F.C. has imposed so many restrictions on disbursing the loan. The interest charges have increased manifolds.
- There is no proper pro vision for train and no airport facility is available.
- Without basic infrastructure, it is very difficult to develop SEZ.



Name of the Stake Holder:	Dr. I.C.Gupta & Shri A.K.Sinha
Designation:	President & Secretary Merchant Chamber of Commerce
Contact No.:	0512-2531306
Date of Discussion	06/06/2006
Discussion Team	Mr. D.C. Awasthi & Dr. Vinita Yadav

- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?
- What are the problems/ issues faced by merchants?

Focus Areas :

- Trade and Commerce activities
- Industry specific problems
- Quality of Infrastructure
- Involvement of Private Sector

- From Kanpur, total export of leather is 3500 crore, detergent is 700 crore and other items of export are machines, plastics and textiles.
- Loading and unloading of containers is a problem. They have to pass through the main city.
- Farrukhabad train line has started functioning which has added woes of citizens.
- There are total seventeen railway crossings from Kalyanpur to Panki.
- Private sector should be involved in the provision of infrastructure.
- There are problems in the preparation of map by K.D.A. K.D.A charges compounding fee from those structures who has either encroached upon the public land or using their premises for residential cum work purpose.
- Coaching industries are mushrooming in the city.
- Entrepreneurs are going out of Kanpur to establish their industries due to lack of opportunities.
- Steps should be taken to develop the food and processing industries i.e. spices, masala, floor mills etc. and service industry.
- In 1991, chungi has been abolished but alternate grant doesn't match with the revenue required.



Discussion Team	Mr. Pritam Kapur and Dr. Vinita Yadav
Date of Discussion	08/05/2006
Contact No.:	0522- 2360445
Designation:	U.P. Sharafa Va yapar Mandal
Name of the Stake Holder:	Mr. Mahesh Jain

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?

What are areas of concern in his view?

Focus Areas:

- Revision & Notification of Master Plan
- Traffic Management
- Housing Development
- Increased power supply
- Public conveniences

- Major problem of the city is polluted water, electricity, transport and law and order situation.
- A committee consisting of retd. Engineers, business men, public should be formed to put a check on funds utilized by government departments.
- Law and Order situation is really bad. The goons are troubling traders by harassing them, too many chain snatching cases have come into picture.
- Main problem is due to unauthorized occupation of spaces in busy markets such as Birhana road etc.
- In tempos, 10 to 20 persons sit whereas its capacity is for seven people. Police people charge money that's why they law is not enforced.
- Main problem is of electricity. They do not supply enough electricity and if people use generator, the officials say that it pollutes the environment.
- All the industries should get special electricity lines and water facilities. Why should we be pay electricity sub-charges and load money when the service is not provided satisfactorily?
- Many of the big industries have closed down in recent times due to trade unions.
- No rent control exists. In Birhana road, people are paying very less rent.
- In the first phase, employed class would like to shift from inner core area.
- Some of the areas are badly developed due to outdated master plan.
- Only a few officials are honest. KDA officials receive money from co-operative society and in return, they are allowed to sell the flats at price which they want



Name of the Stake Holder:	Mr. Shri Prakash Jaiswal
Designation:	Minister of State, Home Affairs, Govt. of
	India
Contact No.:	0512 -2450685 /2450686, 09935157479
Date of Discussion	11/06/2006
Discussion Team	Mr. D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus on?
- What are areas of concern in his view?

Focus Areas :

- Roads
- Property Assessment
- Traffic Situation
- Role of Public Representative in the City

- He is the former Mayor of Kanpur Nagar and well acquitted with city.
- He has informed about the following developments taking place in city:
 - road from Rama Devi to Kalyanpur has been given to State Highway Division of PWD and the bridge at COD crossing has been taken for construction.
 - National Highway Authority of India will also build Rail over Bridge at Jhakarkatti.
 - ➤ Kanpur has been selected to be one of 42 National Airports and arrangements are being made to provide CIF security at Kanpur. The funds are being made available to up-grade present airport to national airport and very soon domestic airlines will start ope rating.
 - > NHAI is going to build ring road around Kanpur Metro and will provide two bridges at Ganges River.
- Flyover right from Sunder Talkies to Colonelganj Police Station (Chunniganj Xing) is required to ease traffic load. This fly-over is to get bifurcated at Chunniganj Xing towards Bakarmandi and Company Bagh Crossing.
- Senior Bureaucrat or Elected Member (Mayor or Nagar Pramukh) should be head of all three institutions viz KNN, KJS and KDA for smooth and effective functioning.
- KNN should immediately undertake task of assessment of those properties, which remain un-assessed even now and do sample checking of properties, covered under self assessment scheme.
- Old bungalows, which have been converted in to multi-storey flats and complexes, schools, nursing homes, private lospitals, should be re-assessed for house and property tax.





Name of the Stake Holder:	Mr. Surinder Mohan Aggarwal
Designation:	Chairman, UPDESCO
Contact No.:	09415043964
Date of Discussion	24/07/2006
Discussion Team	Mr. D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?

Focus Areas:

- City Contribution
- Power Scenario
- Institutional Reform

- 30% share of the local bodies (KNN and KJS) can be best met by disposal of one or two premium properties in the city. The reforms, suggested by the consultants, may take a year or two before the start of any financial improvement.
- On power sector, he as sured the co-operation of state government by way of giving guarantee to NTPC Ltd. on behalf of KESCO so that MoU could be signed



Name of the Stake Holder:	Mr. Jagendra Swarup,
Designation:	MLC
Contact No.:	0512-2303138/39/40, 9839085577
Date of Discussion	11/06/2006
Discussion Team	Mr. D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?

Focus Areas:

- City Contribution
- Power Scenario
- Institutional Reform

- On poor traffic management, he suggested that Rail-over-Bridge should be constructed at Shyam Nagar x'ing (on Delhi-Howrah Rail line) from G.T. Road to Shyam Nagar in addition to other ROBs on GT Road.
- On Education line, he agrees that seats available in Degree College are much less than the actual demand. There has been no increase in fees for quiet some time in Govt. aided Intermediate and Degree College in the city.
- From 1st April 1975, 80 percent of the fees collected from the students go to Government and only 20 percent comes to Management. Out of this 20 percent, no infrastructure development is possible.
- From 1980 onwards, all the appointments of teachers are made by the Govt.
- As per latest Supreme Court Judgment, the power to appoint rest with the management. The fee should have reasonable structure. In case of dispute, the Tribunal will decide the matter
- In private sector, the role of Govt. should be minimum to promote quality education and also to develop necessary infrastructure for enhancement of seats with time.



Name of the Stake Holder:	Mr Anil Kumar Sharma
Designation:	Ex. Mayor
Contact No.:	9839085565
Date of Discussion	03-06-2006 & 05-06-2006.
Discussion Team	D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- What Kanpur should focus?
- What are areas of concern in his view?

Focus Areas:

- Taxation System
- Traffic Management

- There should be different policy to fix a reasonable tax for 70-75 percent from ESW ownership, who could be brought under tax net, which they can afford and pay assessment.
- The property tax rate for old Bungalow and Kothis in posh areas, which have been converted into multistorey Complex but house tax, is still being paid at the rate of old bungalow needs to be revised.
- There should be a check on the conversion of residential areas into commercial centers as there is rapid growth of commercial activities in Swaroop Nagar, Arya Nagar, Kaka Deo, and Civil Lines.
- Health Club, Beauty Parlors, Hi-fi Schools, Guest Houses, Marriage Halls, Bars and restaurants etc. need to be brought in Tax Net.
- By Saral Kar Yojna, the number of assesses have gone up, but to increase revenues, systematic approach is needed. At present, there are only two categories i.e. residential and non-residential for assessment of municipal tax. These categories need to be increased to five categories i.e. industrial, institutional, commercial, residential and residential cum commercial land use. The rate of taxation should be reasonable and fair.
- Institutional reforms are required for bringing three institutions under one net. Presently Mayor is chairman of KNN and KJS, but not of KDA. One head should cover all three organisation KJS, KDA and KNN.
- Under the present system, overlapping of functions take place e.g. roads which are built by PWD, KDA and KNN in the city.
- The policy for recruiting class IV employee should be decided by Nagar level and not directed by state govt.
- The numbers of vehicles, plying on roads, have increased manifolds in last 5 years. The public transport system needs to be put in place like one in Mumbai.
- The ROBs/flyovers are required at COD, Tat mill, Coca Cola, Sharda Nagar, Kalayan Pur and Jarib Chowki railway crossings; Lal Imli crossing to avoid traffic jams and easy movement between main city and south city.
- The existing Railway bridges at Govind Nagar and Dada Nagar need to be widened to avoid traffic jams in the city.
- There are 350 parks in the city, managed by 90 Malis (Gardeners) and there is ban on further appointments, consequently some parks have become defunct and have been encroached by public.
- The condition of roads in south city i.e. Yashoda Nagar, entire Barra, Naubasta, Machharia and Shyam Nagar in East is in poor condition. This needs to be improved.
- The inner core city needs to be checked from further loading by way of multi-complexes and commercial land use etc. The water supply, sanitation, sewerage system and traffic get over-loaded with this trend. KDA is sanctioning map for change over from old Bungalow to new complexes without caring NOC from KNN.



Name of the Stake Holder:	Mr. Yogendra Mohan
Designation:	Director, Jagran Group
Contact No.:	09336816820
Date of Discussion	19/07/2006
Discussion Team	Mr. D.C. Awasthi

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus?
- What are areas of concern in his view?

Focus Areas:

- Revision & Notification of Master Plan
- Traffic Management
- Housing Development
- Increased power supply
- Public conveniences

- Kanpur is an educational hub but quality of education needs to be improved.
- Non-aided schools are doing better and are better disciplined than aided schools.
- Teachers are better paid in government aided schools still there is no accountability.
- There should not be any interference of state Govt. in running of aided schools.
- For starting such institutions, Government's role should be to approve and recognize them without delay and red tapism.
- Mr. Yogendra Mohan is involved in the provision of both Health and Education of the City.
- He is running charitable institutions for homeopathy. Homeopathic clinics are being run at Tilak Nagar, Parbati Bagla Road and Govind Nagar Barra Area.
- He also run following institutes
 - 1. Shri Purnachandra School for 10+2 on CBSE pattern since 1991.
 - 2. Jagran Institute of Management and Mass Communication to impart one year training in print media, TV media, Broadcasting, Advertising and Public Relations. There is 100 percent placement for passing graduates from Jagran Institute of management and mass communication. T.V Channel -7 is owned by Jagran group.
 - 3. Institute of Jagran Management (starting in 2006) it will provide 2 year post diploma course (PDGM) affiliated to AICT, MBA degree.
 - 4. Jagran College of Arts, Science and Commerce.



	Vinita Yadav
Discussion Team	Mr. D.C. Awasthi, Pritam Kapur, Dr.
Date of Discussion	10/5/2006, 8/6/2006
Contact No.:	09450149688
Designation:	Chairman, Lok Vikas Mandal, Kanpur
Name of the Stake Holder:	Mr. Jagdish Yadav

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas :

- Slum up gradation
- Housing for poor
- Basic services to the poor

- From March, 1996 to 2004 National Slum Development Project was implemented by KDA by selecting 315 Malin Bastis.
- Out of 390 slums, 150 have been developed by spending 26 crore for providing basic infrastructure and became Adarsh Bastis. The results were apparent and appreciated.
- At present, no yojana (Plan) is in operation for Malin Basti. Only job trainings have been provided to girls and boys. In this scenario, JNNURM is only hope.
- With the limited money allotted for Malin Basti, the physical infrastructure has been provided but at socio-economic front no development has taken place. Even no provision has been laid to provide health and education at slum level. The socioeconomic issues need to be addressed.
- At slum, basti dwellers do not have any public dispensary. They have to go to private
 doctors after covering large distances which means increased inconvenience and high
 cost. There is no study available to find out that what type of disease happened at
 slum level
- After anganwadi, there is no scheme for providing basic education.
- Most of the community toilets are not working properly in spite of huge expenditure incurred on them.
- Mainly agencies such as DUDA, SUDA and KNN are involved for upliftment of slums.
- In 70-80 slums, re-building of houses are required.
- The women should be made aware of the benefits of cleanliness and cleanliness drives should be organized at different slums.
- The authorities have demolished around 25 slums whereas only 1200 houses are built.
- Before demolishing any slum, alternate site and accommodation should be provided first.



Name of the Stake Holder:	Mr. Rakesh R. Jaiswal
Designation:	CEO,ECO-Friends Ngo,Kanpur
Contact No.:	09415129482
Date of Discussion	10/05/2006
Discussion Team	Mr. D.C.Awasthi

- Discussion on JNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Discharge of dirty water
- Institutional Reforms
- E-governence

- All the Nalah's discharging in Ganges and Pandu rivers need to be tapped and effluents need to be created or else to be discharged in the rivers at 15 KM downstream.
- Institutional reforms for institutions like KJS, KNN and KDA are of utmost urgently Elderly staff may be given opinion of VRS and new staff as per need is to be trained to run the plants and system efficiently and objectively.
- E- Governance to maintain transparency and increase efficiency in the system.
- Computerization and development of softwares for better financial control and discipline.
- Adequate generation of money for operation and maintenance of current plants as well as those coming up in future



Name of the Stake Holder:	Mr. Girish Bajpai
Designation:	Chairman, Pandit Deen Dayal Jan Kalyan and
	Vikas Samiti
Contact No.:	09839875876, 09838562057
Date of Discussion	8/6/2006
Discussion Team	Pritam Kapur, Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- What Kanpur should focus on?
- What are areas of concern in his view?
- What are the problems faced by slum dwellers?
- What is the likely solution of problems faced by slum dwellers?

Focus Areas:

- Basic services for the poor
- Slum up-gradation
- Housing for poor

- In Kanpur, few hatas are located on religious trust land, some hata's landlord has migrated to Pakistan and in a few hatas court cases are going on.
- Sewerage lines are hundred years old and their diameter is too small.
- In 40 to 50 percent areas sewerage is mixed with storm water drains. This leads to chocking of sewerage and should be stopped immediately.
- Community participation should be an integral part for all the projects to be implemented at slum level.
- Complete responsibility for sanitation work should be given to community and they should be accountable for the same.
- The relocation sites are not connected by link roads and no public transport is available to travel to the city.



Contact No.: Date of Discussion	0512-2231059 02/05/2006
Designation.	Society (CDS)
Designation:	President, Community Development
Name of the Stake Holder:	Bimlabati (Bindu)

- Discussion on JNNURM objectives and vision for the city
- Why Kanpur is Important?
- What Kanpur should focus
- What are areas of concern in his view

Focus Areas

- Community Development Activities.
- Sanitation & Health facilities
- SHG & Income Generating activities.

- The CDS society was formed under the DUDA.
- Total no. of families are 775 in 556 houses.
- For the Household Toilets a sum of Rs 200/- was collected from each house and this amounted to a total collection of Rs 1,20,000/-.
- Rs. 7 lacs was given by Kanpur Nagar Nigam & 2 lacs was given by energy development Authority.
- A 5 room school has been provided by SUDA along with drains, roads & electricity in the community.
- A savings group has been formed in the community with 9 members. Each member contributes Rs.30.
- Income generating activities have not been initiated for want of financial assistance.
- Access to personal loan is difficult.
- Moreover the women prefer to have an employment opportunity within the compound of their community.
- No health services are provided for in the community.
- The community lanes need to be broadened



Name of the Stake Holder:	19 CDS Members
Designation:	Community Development Societies
Contact No.:	-
Date of Discussion	8/6/2006
Discus sion Team	Pritam Kapur, Dr. Vinita Yadav

- Discussion on JNNURM objectives and vision for the city
- What are the areas of concern in their view?
- What Kanpur should focus on?
- What are the problems faced and their likely solutions according to them?

Focus Areas

- Basic services for the poor
- Slum up-gradation
- Housing for poor

- Maintenance of sulabh shochalaya and community toilets should be with CDS members as currently they are in real bad shape.
- The storm water drains and sewerage should be cleaned and maintained regularly.
- Proper sites to dump the waste needs to be identified.
- Community toilets should be provided where plinth area is too small to have individual toilets.
- The design for community toilets i.e. whether it would be soak pits, septic tank or sewerage system, number of seats, lighting and water arrangement and place should be discussed with slum dwellers.
- In some of the slum basties such as Govardhan Purva, Kanjaram Purva and Natvan Tala, no sewerage lines have been laid. The provisions to lay sewerage lines should be made.
- Budget for O&M should be earmarked for maintaining different services.
- Out of total 425 slums, 390 were selected under NSDP. Under N.S.D.P and U.B.S.P. programme, both physical and social infrastructure has been provided to slum dwellers but after these schemes have been closed there is no such provision and development work suffers.
- Earlier there were anganwadi for children's and health programmes at slum level. At present, there is no scheme to provide primary education and health benefits at slum level. The provision for primary education and health camps should be organized at slum level.
- The land titles should be given to slum dwellers and their contribution (monetary and physical) should be sought so that they should feel attached to the land.
- At the places where multi-storey housing for slum dwellers is proposed, firstly
 alternate sites should be arranged and they should be relocated. Some part of the slum
 should be taken up for constructing the houses first, so that people will have
 confidence in government schemes and are willing to be evacuated for the time being
- Transparency should be maintained in the procedure for allotting houses to slum dwellers.

