

PERSONAL PROFILE

- 1. Name** : **Dr. U. B. SINGH**
- 2. Date of Birth** : January 14, 1953
- 3. Permanent Residence:** CP-102, B-Block, Indira Nagar,
Lucknow-226016, (India)
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EXPERIENCE

- i) **Joint Director** (Associate Professor) Since May, 2005
Regional Centre for Urban & Environmental Studies,
Lucknow University,
Lucknow
- ii) **Reader and Head**
Department of Public Administration,
Mizoram University, Aizawl
- iii) **Faculty Member**
Regional Centre for Urban and
Environmental Studies,
Lucknow University,
Lucknow

- iv) **Faculty Member**
Institute of Public Administration,
Lucknow University,
Lucknow

EDUCATIONAL PROFILE

1. Educational Qualifications:

- a) D.Litt. on **Time Management of HRD Managers** from University of Lucknow (2007)
- b) Ph.D. on **Human Resources Development** from Lucknow University, Lucknow(2003)
- c) M.P.A. (Master's Degree in Public Administration) from Lucknow University, Lucknow(1982)
- d) LL.B. (Bachelor of Law) from Lucknow University, Lucknow(1983)
- e) Graduation in Literature from Banaras Hindu University, Varanasi(1971)

2. Specialised Areas:

- a) Public Administration
- b) Urban Administration
- c) Human Resource Development
- d) Community Development

3. Papers Taught (at PG level):

- i) Development Administration
- ii) Local Government
- iii) Administrative/Management Thoughts
- iv) Public Policy
- v) Research Methodology

4. Fellowships

- a) T.C. Funded Fellowship under Colombo Plan, on Special **Management Training at the University College London (UK)**
- b) Training on **Planning and Administering Good Governance** at AIT, Bangkok (Thailand)

5. Coordinator: P.G. Diploma in Urban Management (PGDUM)

6. Guide Projects Dissertation:

- (i) Organisation and Working of UP Jal Nigam
- (ii) Role of Directorate of Environment in Improving Environment in Uttar Pradesh
- (iii) Role of Lucknow Development Authority in Solving Housing Problem in Urban India

7. Paper setter & Reviewer in Public Administration

UP Public Service Commission

8. Examinership:

A. Paper Setting (PG level)

- i. Universities of Kurukshetra, Utkal, Mizoram, Rajasthan, Lucknow

B. Ph. D. Thesis

- i. Universities of Magadh, Nagpur, Utkal, Rajasthan, Lucknow

9. Academic Membership:

A. University Bodies

i. Member :

- a) Academic Council, Mizoram University(till 2005)
- b) School Board (Faculty), Mizoram University, Aizawl(till 2005)
- c) Board of Studies in Urban Management, Lucknow University, Lucknow(since 2006-7)
- d) Board of Studies in Public Administration, Magadh University, Bodh Gaya(since 2009-10)

ii. Chairman:

- a) Board of Post Graduate Studies in Public Administration, Mizoram University, Aizawl (till 2005)
- b) Board of Under Graduate Studies in Public Administration in Mizoram (till 2005)

B. Professional Bodies:

- a) Life Member of the Indian Institute of Public Administration
- b) Life Member of the All India Public Administration Association

- c) Life Member of the Indian Political Science Association
- d) Life Member of New Public Administration Society of India

ACADEMIC PERFORMANCE

1. Background Papers:

- i) Urban Slums and Community Development: Retrospect and Prospect
- ii) Integrated Watershed Planning and Management
- iii) Monitoring of a Project: Concept and Process
- iv) Family Welfare and Health Education
- v) Management of Urban Land and Property in U.P.
- vi) Sites and Services Scheme for Urban Housing: A Strategy
- vii) Sites and Services Project (Scope for Community Participation)
- viii) The Constitution 74th (Amendment) Act, 1992 and Urban Local Bodies in Uttar Pradesh
- ix) Management Information System: An Overview
- x) Public Expenditure: Theory, Principles and Controlling Measures
- xi) Municipal Law: Some Reflections
- xii) Materials Management: An Overview
- xiii) Pricing of Services/Products: An Introduction
- xiv) Training of Trainers (DTS)
- xv) Uttaranchal : In Statistics

- xvi) Urban Infrastructure Services in India(Perspective & Strategy)
(Hindi)
- xvii) Administration of Property Tax in India (Hindi)
- xviii) Agenda for Slum Free Cities
- xix) Slum Free and Poverty Free Cities (Strategy ,Approach &
Issues)
- xx) Master Plan& Zoning Regulations (Practices & Approach)
- xxi) Strategy for Urban Poverty Eradication in India
- xxii) Planning for Slum Free Cities (Policy, Programmes, Approach
& Strategy)
- xxiii) Implementation of Urban Street Vendors Policy & Model Bill

2. Seminars/Conferences:

- (1)Conference of the All India Public Administration Association,
Chennai, 1986; Paper: **Improving State Administration in India**
- (2)Seminar on Development Administration, organized by U.P.
Secretariat Officers' Association, 1988; Paper: **Development
Administration: A Concept**
- (3)Conference of the All India Town Planners' Association, Roorkee,
1989; Paper: **Educational and Training Efforts in Spatial
Planning**
- (4)Conference of the Indian Political Science Association, Ujjain, 1990;
Paper: **Development Administration**
- (5)National Seminar on Privatisation of Public Enterprises and Human
Resources Development, Jammu University, 1990; Paper:

Privatisation of State Enterprises in U.P. and Human Resources Development

- (6) Conference of the Indian Institute of Public Administration, New Delhi, October 1992; Paper: **Training in Municipal Administration: Quest for a Change**
- (7) Conference of the All India Public Administration Association, Chennai, 1993; Paper: **Panchayati Raj in Uttar Pradesh: Search for Identity**
- (8) 7th International Congress on Human Settlements in Developing Countries, November 1993, Kolkata; Paper: **Shelter for Urban Poor in Uttar Pradesh: Extent of Publicness**
- (9) Seminar of IIPA, UP Branch, Lucknow on September 18, 1994; Paper: **Election Reforms: Need for a Comprehensive Policy**
- (10) Conference of IIPA, New Delhi, October 30-31; 1994, Paper: **Elections Reform: A Plea for Holistic Approach**
- (11) Seminar on Privatisation of Municipal Services, Regional Centre for Urban and Environmental Studies, Lucknow University, Lucknow, April 1995; Paper: **Municipal Services: In search of Public Private Partnership**
- (12) 8th International Congress on Human Settlements in Developing Countries, May 25-27, 1995, at Kolkata; Paper: **Public Private Partnership in Managing Urban Utility Services: U.P. Experience**
- (13) Conference of IIPA, U.P. Branch, Lucknow, July 2, 1995; Paper: **Housing for the Urban Poor: Community Participation as an Emerging Strategy**

- (14) Seminar of IIPA, U.P., Branch, Lucknow, September 1995;
Paper: **The Constitution (73rd Amendment) Act, 1992: Some Critical Issues**
- (15) Seminar on Administration of Waqf, organized by Department of Public Administration, Lucknow University, February 1996;
Paper: **Factors Affecting Administration of Waqfs and Management of Waqf Properties**
- (16) National Seminar on Mobilisation of Resources for Public Services at Decentralised Level , U.P. Academy of Admn., Nainital, Oct. 1996; Paper: **Participatory Planning: Need of the Day**
- (17) National Seminar at Mizoram University, Aizwal, November 2001; Paper: **Urban Government of India (In search of a New Paradigm)**
- (18) International Seminar on Protect Environment – Promote Fellowship at Patna on Feb. 8-10, 2002; Paper: **Protecting Environment through Environmental Education**
- (19) National Seminar on Empowerment of Women in Urban Administration at Patna, March 2002; Paper: **Empowerment of Women in Urban Administration: In Search of Right Perspective**
- (20) National Seminar on Development Challenges before U.P., Lucknow University on October 9-10, 2002; Paper: **Decentralised Planning in U.P.: Myth or Reality**
- (21) National Seminar on Tribal Administration in India, Kumaon University, Nainital, 2003; Paper: **Tribal Administration in India: Need for a Fresh Look**

- (22) National Seminar on Working of Local Government in India, at Osmania University, Hyderabad, Jan.2004; Paper: **Local Government in India (In Search of Identify)**
- (23) National Seminar on Working of Local Administration Post 73rd & 74th Amendments, M.D. University, Rohtak, March 2001; Paper : **Decentralised Planning in India: Myth or Reality**
- (24) International Seminar on Urban Renewal, HSMI, New Delhi, Feb. 2001; Paper: **Urban Renewal: In Quest of Community Participation**
- (25) World Congress on Natural Disaster Mitigation at New Delhi, Feb. 2004; Paper: **Socio-Economic Dimensions of Natural Disasters in India (Suggested Strategies for Mitigation)**, co-author
- (26) National Seminar at University of Lucknow, March 5-6, 2005; Paper: **Public Private Partnership in the Provision of Urban Services: Issues and Strategies**
- (27) National Seminar on Panchayati Raj in India: Policy Initiatives and Challenges, March 18-19, 2005, Punjabi University, Patiala; Paper: **Alleviating Rural Poverty in India: Need for a Fresh Look**
- (28) National Seminar, Lucknow University, March 19-20, 2005P; Paper: **Participatory Development Approach: A Real Strategy**
- (29) National Seminar on New Public Management and Human Rights in India at Mizoram University, Aizawl, May 5-7, 2005
- (30) National Seminar on Urban Poverty, Osmania University, Hyderabad on June 7-8, 2005; Paper: **Alleviating Urban Poverty in India: Need for a Fresh Look**
- (31) Regional Workshop on Bio-Medical Waste and Municipal Waste by Toxics Link, Delhi at Lucknow, August, 2005

- (32) National Seminar on District Administration in India, M. D. University, Rohtak, March 1-2, 2006; Paper: **District Administration in Independent India: Need for a Fresh Look**
- (33) National Seminar on Consumer Rights in India, Lucknow University, September 2006; Paper: **Empowering Consumer: A Right Way to Consumer Protection**
- (34) National Seminar on Good Governance Organised by Deptt. of Public Administration, University of Lucknow, Lucknow on December 3rd and 4th 2007: Paper presented: **Good Urban Governance in India**
- (35) National Seminar on Consumer Education and Role of Higher Educational Institutions, Organised by University of Rajasthan, Jaipur on December 21-22, 2007: Paper presented: **Consumer Education: A Right way to Consumer Protection.**
- (36) Round Table Conference on **Skill Development and Revamped SJSRY** at Goa, organized by Ministry of Housing & Urban Poverty Alleviation, Govt. of India, on April30-May1,2009
- (37) Lecture delivered on **People's Participation in JnNURM Project** at the local seminar on People's Participation in Urban Development Projects, organized by Allahabad University, Allahabad on February 7, 2010
- (38) Lecture delivered on **Key Issues in Capacity Building of Municipal Institutions in India** at the Department of Public Administration, University of Rajasthan, Jaipur under UGC-SAP , on February 13, 2010
- (39) International Workshop on Capacity Building for Inclusive Urban Development: Challenges and Way Forward, organized by

Government of India in association with World Bank Institute, Cities Alliance and UKaid, on April 6-7, 2011 at New Delhi

- (40) National Workshop on NNRCs at Goa organised by Ministry of Housing & Urban Poverty Alleviation on April 20-21, 2011; Presentation on : **Administrative Structure under SJSRY: Experiences of States**

3. Research Studies:

- (i) Financial Role of PICUP (Dissertation), Lucknow University, 1982-83
- (ii) Evaluation of TRYSEM in U.P., 1982-83
- (iii) Consolidation of Holdings in Bihar & Orissa, 1983-84
- (iv) Evaluation of Public Distribution System in Lucknow, 1984-85
- (v) Human Resource Development (Ph.D. Thesis), Lucknow University, 1987
- (vi) Determining Training Needs in Urban Administration, 1989-90
- (vii) Evaluation of IDSMT Scheme in U.P., 1993-94
- (viii) Urban Local Bodies in U.P. (in the context of the Constitution 74th (Amendment) Act, 1992), 1993-94
- (ix) Municipal Finances in Uttar Pradesh (A Case Study of Class I Towns), 1995
- (x) Political Interference in Educational Institutions in India (A Case Study of Uttar Pradesh), 1996
- (xi) Municipal Finance: An Analysis (A Case Study of Lucknow Nagar Nigam), 1997
- (xii) Municipal Finance in Orissa: An Analysis (A Case Study of Cuttack and Bhubaneswar Municipal Corporations), 1997-98

- (xiii) Financial Status of Nagar Panchayats in U.P. (A Study of Select Nagar Panchayats), 1997-98
- (xiv) Finances of Urban Government in M.P. (A Study of Ujjain Nagar Nigam), 1997-98
- (xv) Deliberative and Executive Wings in Urban Local Bodies (A Study of U.P.), 1998-99
- (xvi) Community Sanitation in India (A Study of Public Private Partnership), 1998-99
- (xvii) Financial Status of Lucknow Nagar Nigam, 1998-99
- (xviii) Evaluation of IDSMT Scheme in U.P., M.P., Bihar and Orissa, 2002
- (xix) Role Conflict Among Women Representatives in Urban Local Government (A Case Study of Uttar Pradesh), 2004
- (xx) Role Conflict among Elected Woman Representatives in Panchayati Raj Institutions in Uttar Pradesh , 2007
- (xxi) Impact of 15-point Programme on empowerment of minority communities under SJSRY in the states of Assam, Bihar, Uttar Pradesh and West Bengal, 2009
- (xxii) Town Planning Norms- How to include Urban Poor in City Plans (a study of select states) on going

4. Consultancy:

- (i) Restructuring of Urban Management in Jharkhand (for the Government of Jharkhand)
- (ii) Urban Development Policy (for the Government of Uttar Pradesh)
- (iii) Drafting of unified Municipal Law for Uttar Pradesh
- (iv) Drafting of unified Municipal Law for Orissa

- (v) Drafting of unified Municipal Law for Uttarakhand
- (vi) Drafting of unified Municipal Law for Chhattisgarh
- (vii) Drafting of Service Rules for Town & Country Planning Organisation, Directorate of Municipal Administration and State Urban Development Agency in Jharkhand
- (viii) Concept Note on Employment Guarantee Scheme in Bihar
- (ix) Concept Note on Employment Guarantee Scheme in Chhattisgarh
- (x) Administrative Structure under SJSRY in Orissa
- (xi) Administrative Structure under SJSRY in Sikkim

5. Publications:

A – Books

- (1) **Human Resources Development**, Rawat Publications, Jaipur, 1992
- (2) **Commentary on the U.P. Municipalities Act, 1916** (Revised), 1995
- (3) **Urban Local Government in India**, Rawat, Jaipur, 1997
- (4) **Centralised Service Rules for Municipal Employees in U.P.**, Alia, Allahabad, 1997
- (5) **Administrative System in India (Since Vedic Age to 1947)**, APH Publications, New Delhi, 1998
- (6) **Urban Governance in North Eastern Region**, Gyan, New Delhi, 1999

- (7) **Functioning Local Government in South India**, Gyan, New Delhi, 2000
- (8) **Privatisation of Municipal Services** (ed), Bharat Book, Lucknow, 2001
- (9) **Revitalised Urban Administration in India** (ed), Kalpaz, New Delhi, 2002
- (10) **Assessing Training Needs in Urban Administration**, Bharat, Lucknow, 2002
- (11) **Fiscal Federalism in Indian Union**, Concept, New Delhi, 2002
- (12) **Urban Administration in India (Experiences of Fifty Years)** (ed.), Serial Pub., New Delhi, 2004
- (13) **Empowerment of Women in Urban Administration (Experiences and Strategies)** (ed), Serial Pub. , New Delhi, 2005
- (14) **Leaders in Making** (ed), Kalpaz Pub. , New Delhi, 2006
- (15) **Decentralised Democratic Governance in New Millennium (Local Government in the USA, UK, France, Japan, Russia, and India)**, Concept, New Delhi, 2009
- (16) **Time Management of HRD Managers**, Gyan Publishing House, New Delhi, 2009
- (17) **Women in Panchayats (A Study of Role Conflict)**, Serials, New Delhi, 2010

B – Papers

- (1) **Improving Office Management**, *Nagar Nikay*, 22, 1987, 2-3
- (2) **Low Cost Sanitation**, *Nagar Nikay*, 24, 1988, 13-15

- (3) **Human Resource Development in Urban Local Bodies in U.P.**, *Qly. Journal AIILSG*, LIX(4), 1988, 171-181
- (4) **Centralisation of Municipal Services in U.P.**, *Nagar Nikay*, 30, 1989, 7-9
- (5) **Rural Housing in U.P.: Policy & Programmes**, *Rural Renaissance*, 1 (91), 1986, 49-65
- (6) **District Government: An Emerging Phenomenon**, *JIPA*, 4(1-4), 1989, 65-72
- (7) **Panchayati Raj System in U.P.: Retrospect & Prospect**, *Rural Renaissance*, 1(2-4), 1989
- (8) **Abolition of Octroi in U.P.: Its Implications**, *Qly. Journal, AIILSG*, LXI(4), 1990, 121-126
- (9) **Privatisation of Public Enterprises and Human Resources Development**, in Prof. V.K. Riazada (ed) *Public Enterprises in India*, Anmol, 1990
- (10) **Working of Municipal Directorate in U.P. – An Assessment**, *Qly. Journal, AIILSG*, LXI(1), 1990, 31-36
- (11) **Jawahar Rozgar Yojana: A Myth or Reality**, *JIPA*, 6(1-4), 1991, 22-33
- (12) **Working of Municipal Directorate in U.P. – An Assessment**, *Civic Affairs*, 37-42, 1991
- (13) **Decentralised Planning in India: An Appraisal**, *Administrative Science*, 1(2), 1990, 273-297
- (14) **Urban Development in Regional Context in India**, *Qly. Journal, AIILSG*, LXII(1), 1991, 5-10
- (15) **Structure of Urban Local Bodies in U.P.**, *Nagarlok*, XXIII(1), 1991, 69-77

- (16) **Performance of Public Sector Enterprises – Need for a Second Yardstick** in P.Kumar, (ed) *Public Sector Undertakings in India – Some Reflections*, Central Publication House, Allahabad, 1992, 124-134
- (17) **Lucknow City: The Changing Scenario** (co-author), *Civic Affairs*, May 1992, 25-36
- (18) **Socio-Economic Status of Indore Slums**, *Nagarlok*, (1), 1993, 97-109
- (19) **Higher Civil Services in U.P.: A Situation Analysis**, *Administrative Change*, XXI (1-2), July 1993, June 1994, 80-91
- (20) **Pre-School Education Programme in IHIP: An Empirical Study**, *Qly. Journal AIILSG*, LXIII(2), 1992, 95-100
- (21) **Income Generation for Women in Indore Slums: An Analytical Study**, *Civic Affairs*, (6), 1993, 9-22
- (22) **Urban Health Improvement and Prevention of Diseases: IHIP Way**, *Nagarlok*, XXIV(4), 1992
- (23) **Upgrading the Slums in India: Programme for Action and Government Interventions**, *Rural Renaissance*, 2(1-2), 1993
- (24) **Integrated Approach for Improving Slums: Indore Project a Right Step with Community Self-Help**, *Civic Affairs*, 40(11), 1993, 9-16
- (25) **Bharat Mein Malin Bastion Ka Sudhar: Ek Sinhalokan**, *Nagar Nikay*, 43(8), 1993, 15-17, 19-21
- (26) **Urban Land and Property Management U.P. : An Analytical Study**, *Qly. Journal AIILSG*, LXIV (1&2), 1993, 48-56
- (27) **Malin Bastiyon Ke Sudhar Hetu Sansadhamo Ka Dohan**, *Nagar Nikay*, January-February, 1994

- (28) **Improving Urban Environment: Indore Project Way**, *Qly. Journal, AIILSG*, LXV(2), April-June, 1994
- (29) **Development of Women in India: Searching for a Fresh Approach**, *Indian Journal of Politics*, XXVII 93-4), 1993
- (30) **Shaharon Ka Niyojit Vikas: Ek Nai Disha ki Talash Mein**, *Nagar Nikay*, 51, July August, 1994
- (31) **Nagariya Garibi Unmulan Karyakram Mein Samudayik Sahabhagita : Ek Upekshita Kiran**, *Rastriya Sahara*, November 1994
- (32) **Panchayati Raj Vyawastha: Janata Ka Raj, Janta Ke Kitna Pas**, *Vikas Paricharcha*, 3-4, July 1994-June 1995
- (33) **Health Services for Urban Poor: Participation a Priority Agenda**, *Nagarlok*, XXVII(4), 1995, 72-77
- (34) **Factors Affecting the Administration of Wakfs and Managing the Wakf Properties**, in S.K. Singh (ed) *Administration of Wakf*, Spellbound, Rohtak, 1998
- (35) **Nagariya Garibi Unmulan Karyakaramo Mein Samudayik Sahbhagita Ki Bhumica: Ek Vishleshan**, *Yojana*, 40(11-12), 1997, 38-43
- (36) **Democratic Leadership in Urban Local Bodies: A Study of Uttar Pradesh**, *Nagarlok*, XXIX(3), 1997
- (37) **Industrial Development in India: Policy Options**, in Prof. S.K. Singh (ed) *Public Sector in India*, Rawat, 1997, 113-139
- (38) **Industrial Growth Under Plans** (co-author) in *Ibid.*, 299-320
- (39) **Community Initiatives in Urban Development: Indore Experience**, *Nagarlok*, XXIX(4), 1997, 91-97

- (40) **Urban Local Government in Uttar Pradesh: Post 1992 Scenario**, *Qly. Journal AIILSG*, LXVIII(3-4), 1997, 169-178
- (41) **Gramin Garibi Unmulan: Swarna Jayanti Samarohon ke Jharokhon se**, *Vikas Paricharcha*, July-Dec. 1997
- (42) **Shelter for Urban Poor in Uttar Pradesh** in K.P. Bhattacharya (ed) *Affordable Housing and Infrastructure in India*, Reliance, New Delhi, 1998, 106-121
- (43) **Institution of Governor: From Constitution to Reality**, in S.N. Singh (ed) *The Constitution and the Indian Paradox*, New Royal Book, Lucknow, 2001, 91-100
- (44) **Reforming Adminsitration of Property Tax in Uttar Pradesh**, *Nagarlok*, XXII(3), 2000, 123-139
- (45) **Capacity Building in Urban Local Bodies in U.P.**, *Urban Panorama*, 1(1&2), 2000, 123-139
- (46) **Devolution of Functional & Financial Powers to Urban Local Bodies in U.P.: A Farce**, *Nagarlok*, XXXII(4), 2000, 35-40
- (47) **Local Finance in Orissa**, in B.Mohanty (ed) *Financing the Grossroots Government*, APH, New Delhi, 2001, 1-34
- (48) **Governance and Development Deprivation**, *Indian Journal of Public Administration*, L(1), 2004, 277-284, IIPA, New Delhi
- (49) **Good Urban Governance in India UP – Recent Initiatives**, *Nagarlok*, XXXV(2), 2004, 36-42.
- (50) **Good Urban Governance in U.P.: Myth or Reality**, *Urban Panorama*, IV(1&2), 2005, 1-13
- (51) **Urban Mizoram: Perspectives for Initiating Modern Local Government**, *Nagarlok*, Vol. XXXVII, No.1, Jan.-March, 2005, 1-8.

- (52) **Decentralised Planning in India: Myth or Reality**, in S.S. Chahar (ed), *Governance at Grass-roots level in India*, Kanishka, New Delhi, 2005, 131-139
- (53) **Nagariya Awasthapana Suvidhayen: Badlati Ranniti**(Hindi), *Yojana*,50(4),July,2006,19-25
- (54) **Participatory Development Approach: A Real Strategy**, in S. N. Singh and S. Saran (eds), *India's Development Concerns*, New Royal Pub. , Lucknow,2006,89-97
- (55) **Fostering Excellence in Public Services in India: Need of a Twin Strategy**, *The Indian Journal of Public Administration*, LII(3),2006,351-357
- (56) **Empowerment of Women in Urban Administration**, in Lalneizovi (ed), *Women's Development in India: Problems & Prospects*, Mittal, New Delhi, 2007,123-140
- (57) **The Second Administrative Reforms Commission: Right Mechanism to Empower the Underprivileged**, *The Indian Journal of Public Administration*,LIII(3), July-September 2007,542-547
- (58) **Socio-Politico-Economic Characteristics of Mizoram: Development Potentials, Challenges and Perspectives**, *The UP Journal of Political Science*, XII(I&II), Jan-Dec2007,1-18
- (59) **Making Cities Slum Free in India (Policy, Programmes and Strategy)**, under publication with *Yojana*
- (60) **Initiating Urban Governance in Mizoram: Challenges and Prospects**, *Nagarlok*, XLII(3), July-September, 2010, 66-77
- (61) **Development of Infrastructure & Services for Economically Weaker Sections in Urban India**, under publication with *Nagarlok*, IIPA, New Delhi